



CITY OF **NEWARK**

PROJECTS RECOMMENDED FOR FUNDING UNDER THE  
**AMERICAN RECOVERY AND  
REINVESTMENT ACT OF 2009**





**Introduction.....4-7**

**Category A: Projects Recommended for Immediate Implementation**

**Programs Whose Funds Flow Directly to Newark.....9-20**

- Employment, Housing, and Services Programs..... 10
  - Byrne Justice Assistance Grants (JAG) & State and Local Law Enforcement Assistance ..... 10
    - Youth Court* ..... 10
    - Community Court*..... 11
    - Crime Reduction Initiative*..... 11
  - Homelessness Prevention Fund..... 12
    - Partnerships with Local Service Providers*..... 12
  - Workforce Investment Act (Formula) Projects Recommended for Funding..... 13
    - Adult*..... 13
    - Youth*..... 14
    - Dislocated Workers*..... 14
  - Community Development Block Grants ..... 15
    - Jesse Allen Park*..... 16
    - CDBG Competitive Application Process*..... 16
    - Neighborhood Stabilization Program Augmentation* ..... 17
- Energy and Environmental-Related Programs ..... 17
  - Energy Efficiency & Conservation Block Grants ..... 17
    - Energy Conservation Master Plan*..... 18
    - Energy Efficient Residential Grant and Loan Program*..... 18
    - Residential and Commercial Technical Assistance*..... 19
    - Green Building Guidance and Training*..... 19
    - Green Roof Incentive Fund*..... 19
    - Retrofit and Renewable Energy for Municipal and/or School Facilities*..... 19
    - Green Neighborhood*..... 20

**Programs Whose Funds are Competitive/Discretionary at the State Level.....21-36**

- Energy and Environmental-Related Programs..... 22
  - Weatherization Assistance Program..... 22
    - Connecting Residents with Service Providers*..... 22
  - Superfund Remedial Cleanup Program..... 23
    - Superfund Revitalization Assistance* ..... 23
- Transportation Programs..... 24
  - Highway Infrastructure Investment..... 24
    - Newark Penn Station Exterior Circulation Improvements Project*..... 25
    - Installation of Traffic Signal at Wilson Ave, Rome Street, and Jabez Street Intersection*..... 25
    - Street Resurfacing at Various Locations*..... 25
    - Broad Street Streetscape Improvements From Edison Place to Lincoln Park and from Cedar Street to Broadway*..... 29
- Education Programs..... 31
  - State Fiscal Stabilization Fund..... 31
    - 15 Washington Street: Center for Responsible Public & Corporate Action, Rutgers Newark*..... 32
    - Marion P. Thomas Charter School (South 7th Street Expansion)*..... 33
    - Newark Educators Community Charter School* ..... 33

<i>Uncommon Schools Central Avenue Project/North Star Academy HS</i> .....	34
<i>Laboratory Upgrades (York and Tiernan Halls), NJIT</i> .....	35

**Programs Whose Funds are Competitive/Discretionary at the Federal Level..... 36-52**

Employment, Housing, and Services Programs.....	38
Economic Development Assistance Programs.....	38
<i>University Heights Science Park Digital Century Center</i> .....	39
Children and Families Services Programs.....	39
<i>Coordination with Community Partners</i> .....	40
Project Based Rental Assistance (Section 8).....	40
<i>Coordination with Community Partners</i> .....	41
Assisted Housing Energy Retrofits and Green Investments.....	41
<i>Coordination with Community Partners</i> .....	41
Neighborhood Stabilization Program.....	41
<i>Neighborhood Stabilization</i> .....	42
Lead Hazard Reduction Program .....	42
<i>Lead Abatement Program</i> .....	43
Firefighter Assistance Grants.....	43
<i>Fire Complex</i> .....	43
Energy and Environmental-Related Programs and Projects.....	44
Workforce Investment Act (Competitive) Projects Recommended for Funding.....	44
<i>Training for Green Jobs</i> .....	44
U.S. Army Corps of Engineers.....	45
<i>Passaic Riverfront Bulkhead</i> .....	45
<i>Newark Riverfront Park (Jefferson Street to Oxford Street)</i> .....	46
Brownfields Program.....	46
<i>Brownfields Cleanup</i> .....	47
Leaking Underground Storage Tank Trust Fund Program.....	47
<i>Petroleum Cleanup</i> .....	48
Education Programs and Projects.....	48
Education Technology.....	48
<i>Classroom Technology Upgrade, NJIT</i> .....	49
Healthcare Programs and Projects.....	49
Health Centers Program.....	49
<i>Federally Qualified Health Center Expansion</i> .....	50
Health Information Technology.....	50
<i>University Hospital Electronic Health Records Initiative</i> .....	51

**Category B: Priority Programs to be Prepared for Future Implementation**

**Priority Programs to be Prepared for Future Implementation.....53-58**

Focus on Improved Community.....	54
Focus on Job Creation.....	55
Focus on Sustainability.....	56
Focus on High-Potential Economic Engines.....	56
Focus on Neighborhood Stabilization and Support for the Housing Market.....	57

**Conclusion.....59**

**Appendix A: Review Committee Members.....60**

**Appendix B: Additional Contributors.....61**

**Appendix C: Summary of Projects Recommended for Funding Under  
the American Recovery and Reinvestment Act of 2009.....62-66**

## Introduction

The American Recovery and Reinvestment Act of 2009 (the ARRA) signed into law by President Obama on February 17, 2009 offers our nation a unique opportunity to combat the extraordinary economic difficulties that have emerged over the last 18 months. The Economic Stimulus Package, coupled with the additional Federal measures targeting the financial community, and New Jersey's own efforts to encourage economic activity through new legislative initiatives, has the potential to address the City's current economic challenges and put Newark back on the path towards economic well-being.

### **Background**

In preparing the City of Newark to take advantage of these new opportunities, the Booker Administration decided to do more than to just respond to the specifics of the ARRA. Rather, the City has chosen to broaden its efforts to not only identify the projects that are eligible for immediate ARRA funding, but also to identify those additional programs and projects that will be critical to a sustained economic recovery.

In taking this approach, the City intends to respond to the immediate crisis facing our citizens, without losing sight of our longer terms goals for continued progress. By doing so, the Administration will continue to build on its efforts over the past two years which have produced the foundation for a new City Master Plan, as well as a comprehensive economic development strategy.

Consistent with this approach, this Report will present the Administration's recommendations for action in two distinct categories; Category A includes projects that can be implemented immediately through the use of ARRA funding (43 projects) and Category B includes priority programs that will be implemented as soon as additional funding is secured from outside sources.

Category A programs are further divided into three groups, based on the level of government to which the ARRA funding will be directed. The first of these groups includes projects that would be funded from funds that will flow directly to the City of Newark. The second group includes projects that would compete for funds that will flow to the State of New Jersey. The final group includes projects that would compete for funds that will be available to agencies within the Federal government. The projects within each of these groups are further classified within the following six broad categories: Employment, Housing and Services; Technology Enhancements; Energy and Environmental-Related Programs; Transportation; Education; and Healthcare.

Category B Priority Programs have been identified and the strategy is currently being developed to identify the funding which will be required to move those critical projects to implementation status. In the short term, this will mean completing engineering and/or architectural design work, preparing specifications or policy and procedure documents, developing detailed budgets and organizational structures for each of these projects. In the mid to long term, it will mean having all of the projects fully designed and ready to go when the appropriate funding is secured. This funding could come through the City's own financial resources such as its capital program and/or from outside sources, including the anticipated re-authorization of the federal Surface Transportation Program, the State's Transportation Trust Fund and other economic stimulus packages that may be developed in the future.

By taking this dual approach the City continues to proactively position itself to leverage available financing in both the immediate and longer term. On an immediate basis this Report offers a blue print for the highly focused efforts the City is currently positioned to take to maximize the City's share

of the funding provided by the ARRA. Longer range, this Report outlines the strategic initiatives the City plans to implement to ensure its continued economic growth and well-being in the years to come.

### **Project Review Process Overview**

In order to prepare the City of Newark to take advantage of the funding available through the ARRA, in early January, 2009, Mayor Cory A. Booker called for the formation of a Working Group to design and implement a process to identify and review projects that could be funded. The Working Group was composed of the Acting Business Administrator, the Deputy Mayor for Economic and Housing Development, their staffs, and a number of external consultants.

The review process was divided into two rounds. The first round was conducted primarily by Review Committees composed of technical and policy experts from the public and private sectors, foundations, and academic institutions, and the second round was conducted by the Working Group. Based on the City's goals and the areas expected to receive funding under the Package, Review Committees were formed to examine projects within each of six broad funding program categories: Employment, Housing, and Services; Technology Enhancements; Energy and Environmental-Related Programs; Transportation; Education; and Healthcare. The Committees reviewed more than 120 project submissions. The main review criteria used by the Review Committees to evaluate each of the submissions included: the project's ability to be implemented quickly, its eligibility under the requirements of the ARRA and its alignment with the City's goals.

### **Project Selection Criteria**

During the review process, the Review Committees rated the projects proposed for ARRA funding using a variety of criteria including the following:

#### **Threshold Criteria:**

1. Is this project consistent with the policy positions of the Booker Administration?
2. Can the actual implementation of this project (as opposed to design or development activities) begin within 90 days after the submission of an application?

#### **Quantitative Criteria:**

(The best estimate for each of the following criteria was requested)

1. Number of temporary jobs to be created
2. Number of permanent jobs to be created
3. Amount of tax revenue to be generated at the municipal, county, state and federal levels during the implementation phase of the project
4. Cost to the City for each temporary job created
5. Amount and type of new business activity within Newark that will be generated by the project during its implementation
6. Amount of new business activity within Newark that will be generated by the project on a permanent basis after completion of the project
7. The amount of any ongoing obligation that the City would be required to accept (e.g. maintenance or continuing employment) as a condition of receiving financial support for the project

**Qualitative Criteria:**

1. How well does this project meet the criteria of the funding program to which the application would be made?
2. How well does the project conform to existing plans and policies of the City?
3. How critical is the project to progress for the City within its category?
4. What positive impact will the project have on each of the following:
  - A. Business Activity
  - B. Economic Efficiency
  - C. Public Safety
  - D. Public Health
  - E. Public Education
  - F. Recreational Opportunity
  - G. The Arts and Culture
  - H. The Environment
  - I. Minority/Local Participation

In preparing this report, the City has worked closely with a number of our partners from the Newark community. Our primary goal has been to reflect the best thinking of the private and non-profit sectors, as well as the thoughts of our colleagues in other public agencies. While we are proud of this Report and these recommendations, we welcome further comments and suggestions in the spirit of maximizing the participation and ideas of all of our stakeholders in this critical endeavor.

*The City of Newark Economic Stimulus Working Group*  
April, 2009

**Category A: Projects Recommended for Immediate Implementation**

## **Programs Whose Funds Would Flow Directly to Newark**

Overview: Several of the programs in the ARRA distribute their funds via formulae which are based on population, income, and/or other demographics. Funding for the projects listed in this section of the Report will be given directly to a municipality which will, in turn, distribute those funds based on local needs and the criteria established for each project.

### **Employment, Housing, and Services Programs**

Byrne Justice Assistance Grants (JAG) & State and Local Law Enforcement Assistance Projects  
Recommended for Funding

- Youth Court
- Community Court
- Crime Reduction Initiative

Homelessness Prevention Fund

- Partnerships with Local Service Providers

Workforce Investment Act (Formula) Projects Recommended for Funding

- Adult
- Youth
- Dislocated Workers

Community Development Block Grants Projects Recommended for Funding

- Jesse Allen Park
- CDBG Competitive Application Process
- Neighborhood Stabilization Program Augmentation

### **Energy and Environmental-Related Programs**

Energy Efficiency & Conservation Block Grants Projects Recommended for Funding

- Energy Conservation Master Plan
- Energy Efficient Residential Grant and Loan Program
- Residential and Commercial Technical Assistance
- Green Building Guidance and Training
- Green Roof Incentive Fund
- Retrofit and Renewable Energy for Municipal and/or School Facilities
- Green Neighborhood

## Programs Whose Funds Would Flow Directly to Newark

### Employment Housing and Services Programs and Projects

Byrne Justice Assistance Grants (JAG) &  
State and Local Law Enforcement Assistance Program

**Federal Allocation:** \$2,225,000,000 (\$2,000,000,000 grants + \$225,000,000 competitive)

**New Jersey Allocation:** \$49,000,000

**Newark/Essex County Allocation:** \$1,770,000

#### **Program Description:**

Funded through the Department of Justice, The Edward Byrne Memorial Justice Assistance Grant (JAG) Program (\$2B) and State and Local Law Enforcement Assistance (\$225M, a new funding source) allow states and local governments to support a broad range of activities to prevent and control crime and to improve the criminal justice system.

The procedure for allocating JAG funds is a formula that is based on population and crime statistics, in combination with a minimum guaranteed allocation to ensure that each state and territory receives an appropriate share. Areas funded by JAG include: law enforcement programs; prosecution and court programs; prevention and education programs; corrections and community corrections programs; drug treatment and enforcement programs; planning, evaluation, and technology improvement programs; and crime victim and witness programs (other than compensation).

Local Law Enforcement Assistance provides competitive funding to: improve the functioning of the criminal justice system, assist victims of crime (other than compensation), and provide youth mentoring grants.

### Projects Recommended for Funding

**Project Name:** Youth Court

**Implementing Agency:** City of Newark Law Department

**Total Estimated Cost:** \$164,000 (\$114,000 requested from Byrne JAG funds)

**Current Funding Available for Project:** \$50,000 from New Jersey State Bar Foundation

**Newark Wards That Will Be Covered:** All

#### **Project Description:**

Under the direction of the Newark Corporation Counsel, the City of Newark will establish its first youth court. In a youth court, young people are trained to serve as judges, jury members and advocates and hear low-level matters involving other young people. Youth courts turn peer pressure into a positive force that empowers young people to establish norms of behavior for their community. In Newark, young people may be referred for participation in the Youth Court by the police (once a stationhouse adjustment has been completed), by school attendance administrators

working with the Municipal Court's Truancy Department, and by the schools as part of their disciplinary process. All young people referred to the Youth Court will be assessed by trained staff.

The aim of the Youth Court is to address low level youthful misbehavior, increase school attendance and improve safety throughout the community. As importantly, the Youth Court will serve as a social service mechanism and will provide participants with the opportunity to reflect on their actions and to address the underlying issues that produced the unacceptable behavior. At the same time, by serving as judges, jury members and advocates in the Youth Court, young people will have direct access to judges, criminal justice officials and lawyers in a supportive setting. When fully operational, the Youth Court will serve as a "living" civics course and provide its participants with exposure to a variety of legal professions that they might one day choose to pursue.

**Project Name:** Community Court  
**Implementing Agency:** City of Newark Law Department  
**Total Estimated Cost:** \$586,600  
**Current Funding Available for Project:** \$0  
**Newark Wards That Will Be Covered:** All

**Project Description:**

After a comprehensive two-year planning effort, the City of Newark is prepared to launch a Community Court in Newark. Based on principles developed around the country, the community court model works to improve public safety by sentencing low-level offenders to both punishment and to participation in social service and/or community service mandates. Along with having access to drug treatment, counseling and job training support, low level offenders would be required to participate in a variety of community service projects including: painting over graffiti, sweeping streets and cleaning local parks, thereby demonstrating to the community the justice system's commitment to improving the disordered condition of the City. Research suggests that community courts can improve the quality of life for citizens, victims and communities, while helping defendants get their lives back on track and avoid future criminal behavior. Documented results from these projects include improved community attitudes toward justice, increased compliance with sentences, reduced levels of neighborhood fear, reduced street crime and improved neighborhood conditions. In addition, community courts help spur economic development by demonstrating that government can provide a meaningful response to quality-of-life issues in crime-ridden communities.

**Project Name:** Crime Reduction Initiative  
**Implementing Agency:** City of Newark Police Department  
**Total Estimated Cost:** \$1,019,400  
**Current Funding Available for Project:** \$0  
**Newark Wards That Will Be Covered:** All

**Project Description:**

This project will permit, the Newark Police Department (NPD) to acquire vehicles and equipment and to fund overtime costs needed for a special program to reduce violent crime throughout the City. Funding will allow the NPD to acquire modern investigative equipment to support criminal investigations. Industry best-practices now strongly advocate solid forensic and corporeal evidence collection and analysis in criminal investigations in order to provide the evidence necessary for unassailable prosecutions. This requires up-to-date tools for use in the many cases that lack

eyewitness identification and rest on tangible evidence for conviction. This equipment will permit the NPD to properly examine and analyze crime scenes and to assemble solid cases for prosecution.

In addition to the new equipment, NPD will use the new funding to purchase new police vehicles. Newark police vehicles are typically in service 24 hours a day and are often exposed to conditions that diminish their useful life. The new vehicles will permit the Department to retire a number of vehicles whose usefulness is now limited.

ARRA funding will also allow the NPD to authorize overtime spending to target crime-specific problems unique to an individual neighborhood. Incidents of violent crime are often concentrated within particular parts of the City and can be addressed with focused responses limited to those areas. Some examples include open drug sales, gang-related crime and weapons offenses. This strategy is difficult to accomplish with the regular uniformed patrol force, since the targeted response would prevent them from responding to the ongoing regular calls for police services. The use of overtime allows a concentrated level of force to be dedicated to a particular problem area for a limited time without disrupting the routine patrol processes.

## Homeless Prevention Fund

**Federal Allocation:** \$1,500,000,000  
**New Jersey Allocation:** \$41,000,000  
**Newark/Essex County Allocation:** \$3,533,348

### Program Description:

The Homelessness Prevention Fund will provide financial assistance and services to prevent individuals and families from becoming homeless and to help those who are already experiencing homelessness to be quickly re-housed and stabilized. The funds under this Program are intended to target individuals and families who would be homeless but for this assistance. The funds will provide for a variety of forms of assistance including: short-term or medium-term rental assistance, housing relocation and stabilization services, mediation, credit counseling, security or utility deposits, utility payments, moving cost assistance, and case management.

At least 60 percent of the Homeless Prevention funds must be spent within two years. All funds must be spent within three years. Reporting requirements will be presented by HUD at a later date. Eligible applicants include metropolitan cities, urban counties and states (for distribution to local governments and private nonprofit organizations).

## Projects Recommended for Funding

**Project Name:** Partnerships with Local Service Providers  
**Implementing Agency:** City of Newark Office of the Business Administrator  
**Total Estimated Cost:** N/A  
**Current Funding Available for Project:** N/A  
**Newark Wards That Will Be Covered:** All

## **Project Description:**

The City will coordinate with local partners, including many community based organizations to ensure that residents are able to take full advantage of the resources available through this program.

## **Workforce Investment Act (WIA - Formula)**

**Federal Allocation:** \$3,950,000,000 (\$2,950,000,000 formula / \$1,000,000,000 competitive)

**New Jersey Allocation:** N/A

**Newark/Essex County Allocation:** \$5,236,609

## **Program Description:**

Funds are provided for job training programs authorized under the Workforce Investment Act (WIA), a national workforce preparation and employment system that is designed to meet the needs of the nation's businesses, job seekers and those who want to further their careers. Of the \$3.95 billion, \$2.95 billion is provided for formula grants for training and employment services. Congress intends for these funds to be "spent quickly and effectively," and as a result, these funds must be allotted to the states within 30 days of enactment. The \$2.95 billion will be divided as follows:

- WIA Adult - \$500 million in grants will be given for adult employment and training activities with priority given to recipients of public assistance and other low-income individuals for training services.
- WIA Youth - \$1.2 billion in grants for youth activities for both year-round and summer employment activities.
- WIA Dislocated Worker - \$1.25 billion for grants for dislocated worker employment and training activities.

## **Projects Recommended for Funding**

**Project Name:** Workforce Investment Act (WIA) - Adults

**Implementing Agency:** NewarkWORKS

**Total Estimated Cost:** \$1,381,006

**Current Funding Available for Project:** \$0

**Newark Wards That Will Be Covered :** All

## **Project Description:**

The Adult Services part of WIA includes programs as well as initiatives that provide those 21 and older with workforce preparation and talent development services, and help employers find the skilled workers they need. Activities promote and facilitate the establishment of an integrated public workforce system through which a full array of services is offered. These services are available to workers and employers through a One-Stop Career Center.

The goal of the program is to advance talent development through a demand-driven system that addresses the needs of skilled workers as well as those in need of training. Programs are aligned with the Workforce Innovation through Regional Economic Development (WIRED) framework.

Workforce preparation efforts include educational advancement and the acquisition of industry-recognized credentials in high-growth industries.

**Project Name:** Workforce Investment Act (WIA) - Youth

**Implementing Agency:** NewarkWORKS

**Total Estimated Cost:** \$3,039,033

**Current Funding Available for Project:** \$0

**Newark Wards that will be covered:** All

**Project Description:**

The goal of the Newark Youth One Stop Career Center is to ensure that all youth, particularly those most in need, have the opportunity to acquire the skills necessary to prepare them for educational, vocational and employment success. The purpose of this NewarkWORKS program is to provide comprehensive education and employment preparation using a skills-based design to assist youth ages 14 to 21. Preparation targets both youth who are in school and out of school.

In School Youth Component:

NewarkWORKS/Youth One Stop Career Center (NYOSCC) offers a year-round program that serves In School youth ages 14-18. The youth program concentrates on providing educational enhancements to economically disadvantaged Newark residents. The In School Youth Program provides academic remediation, life skills training, job readiness workshops, SAT preparation and work experience. NYOSCC works closely with the Newark Public Schools on the attendance, behavior and academic progress of each participant, providing special attention when needed.

Out of School Youth Component:

This program concentrates on assisting economically disadvantaged youth ages 16-21 with educational achievement, skill development and employment. The Out of School Youth program is designed primarily for participants who are not enrolled in the Newark Public Schools. Youth who meet the program requirements are referred to alternative programs, which include Youthbuild, Job Corps, the Newark Public Schools, and other partner agencies, where they can attain a high school diploma or G.E.D. Each program provides contextual learning, blending education skills and employments skills development. The contextual skills learning experience provides an innovative approach for dropouts to promote a successful transition back into education and employment. Programs are also available for youth who have graduated from high school and are in need of employment or post secondary education.

The Summer Component, when offered, is a six (6) week program that provides a combination of work experience and job readiness training. Participants attend five days a week, 20 hours per week and receive a \$7.15 per/hr stipend. Applicants must meet the Workforce Investment Act eligibility requirements, which include low income, U.S. citizenship, and at least one of the seven (7) identified barriers towards achieving educational and employment goals established by the New Jersey Department of Labor.

**Project Name:** Workforce Investment Act (WIA)- Dislocated Workers

**Implementing Agency:** NewarkWORKS

**Total Estimated Cost:** \$816,570

**Current Funding Available for Project:** \$0

**Newark Wards that will be covered:** All

## **Project Description:**

The Dislocated Workers Program (DWP) is geared specifically to those individuals who are 18 years or older and who have recently lost their jobs or who have exhausted their unemployment compensation benefits. The objective of this program is to assist adults who are seeking either immediate employment or skill improvements as a path to better employment.

The DWP includes projects that respond to employer-identified skill shortages in labor markets. Services encompass workforce investment programs that provide dislocated workers with workforce preparation and talent development services or that help employers find the skilled workers they need. Activities promote an integrated public workforce system through which a full array of services is offered. These services are available to workers and employers through a One-Stop Career Center.

As with WIA-Adults, the program uses a demand-driven system that focuses on both skilled and unskilled workers. Also similar to WIA-Adults, programs are aligned with the Workforce Innovation through Regional Economic Development (WIRED) framework, and preparation efforts include educational advancement and acquiring industry-recognized credentials in high-growth industries.

Prior to enrolling into a program, each participant receives an orientation to the services that are available, and is evaluated to determine the best career path for each to follow. Some of the services include: resume development, employment assistance, financial assistance for training or classes, education assessment and support services.

## **Community Development Block Grants Program**

**Federal Allocation:** \$1,000,000,000

**New Jersey Allocation:** \$27,000,000

**Newark/Essex County Allocation:** \$2,310,137

### **Program Description:**

The Community Development Block Grant (CDBG) Program enables local governments to undertake a wide range of activities intended to create suitable living environments, provide decent affordable housing and create economic opportunities, primarily for persons of low or moderate incomes. Under the ARRA, priority shall be given to applicants whose projects can award contracts based on bids within 120 days of the grant agreement.

Eligible applicants include states, units of general local government that received CDBG Entitlement funding in FY 2008, non-entitlement jurisdictions in Hawaii, and insular areas.

## Projects Recommended for Funding

**Project Name:** Jesse Allen Park Redevelopment

**Implementing Agency:** City of Newark Office of the Business Administrator

**Total Estimated Cost:** \$4,275,000 (\$800,000 requested from CDBG funds)

**Current Funding Available for Project:**

Newark Capital Budget	\$2,100,000
Green Acres - City of Newark	\$500,000
Green Acres - Boys & Girls Club	\$200,000
Essex County Open Space Trust Fund	\$150,000
US Tennis Association	\$25,000
-----	
Total	\$2,975,000

**Newark Wards That Will Be Covered:** Central

### **Project Description:**

Newark is New Jersey's largest city with a population of approximately 275,000. Although it is home to several large county parks designed by Frederick Law Olmsted, much of Newark's population has little access to quality park land. Overall, the city has only 2.9 acres of park land per 1,000 residents, which is only 40% of the national average.

Jesse Allen Park is an eight-acre site and is Newark's second largest city-owned park. It is bounded by Muhammad Ali and Avon Avenues in Newark's Central Ward. The park is included in Newark's Recreational and Open Space Inventory and is adjacent to the Louise A. Spencer School and to the Central Ward Unit of the Newark Boys and Girls Club. It is also close to Newark's Hope VI District, where over 400 new public housing units have been developed in the past several years.

The Park was developed in the early 1980s and currently contains courts for basketball, handball and tennis; some dilapidated spectator seating; and an obsolete playground. Although several small scale rehabilitation efforts have been completed on portions of the Park, it has fallen into disrepair and no longer offers safe outdoor recreational space to the 19,500 residents living within half a mile of the property.

The ARRA funds, coupled with other existing sources, will allow Jesse Allen Park to be redeveloped into useable park land for both school and community use. Improvements will include: public plazas for gathering, safe pedestrian corridors, a contemporary playground, athletic courts, a multi-purpose field and a passive recreational area.

**Project Name:** CDBG Competitive Application Process

**Implementing Agency:** City of Newark Department of Economic and Housing Development

**Total Estimated Cost:** \$1,000,000

**Current Funding Available for Project:** \$0

**Newark Wards That Will Be Covered:** All

### **Project Description:**

Funds will be used to provide financing for significant projects that (1) will support job creation, retention, or preparation and (2) are consistent with the City's economic development goals.

**Project Name:** Neighborhood Stabilization Program Augmentation

**Implementing Agency:** City of Newark Department of Economic and Housing Development

**Total Estimated Cost:** \$500,000

**Current Funding Available for Project :** \$0

**Newark Wards That Will Be Covered:** All

### **Project Description:**

Funds will be used to purchase foreclosed or abandoned homes and to rehabilitate, resell, or redevelop these homes in order to stabilize neighborhoods and stem the decline in the values of neighboring homes. These funds will be used to supplement those from the Neighborhood Stabilization Program (see the Neighborhood Stabilization Program description for additional information).

## **Energy and Environmental-Related Programs and Projects**

### Energy Efficiency & Conservation Block Grants (EECBG) Program

**Federal Allocation:** \$3,200,000,000 (\$2,800,000,000 formula and \$400,000,000 competitive)

**New Jersey Allocation:** N/A

**Newark/Essex County Allocation:** \$2,800,000

### **Program Description:**

The purpose of the program is to assist eligible entities (states, counties, and cities) in implementing strategies to

1. Reduce fossil fuel emissions created as a result of activities within the jurisdictions of eligible entities in a manner that is:
  - A. environmentally sustainable; and
  - B. to the maximum extent practicable, maximizes benefits for local and regional communities;
2. Reduce the total energy use of the eligible entities;
3. Improve energy efficiency in the transportation sector, the building sector, and other appropriate sectors.

An eligible entity may use a grant to carry out activities to achieve the purposes of the program, including:

1. Development and implementation of an energy efficiency and conservation strategy;
2. Retaining technical consultant services to assist in the development of a strategy including:
  - A. formulation of energy efficiency/conservation/usage goals;
  - B. identification of strategies to achieve those goals;
  - C. development of methods to measure progress in achieving the goals;
  - D. development and publication of annual reports to the population; and

- E. other services to assist in the implementation of the energy efficiency and conservation strategy;
3. Conducting residential and commercial building energy audits;
4. Establishment of financial incentive programs for energy efficiency improvements;
5. The provision of grants to nonprofit organizations and governmental agencies for the purpose of performing energy efficiency retrofits;
6. Development and implementation of energy efficiency and conservation programs for buildings and facilities within jurisdiction;
7. Development and implementation of programs to conserve energy used in transportation;
8. Development and implementation of building codes and inspection services to promote building energy efficiency;
9. Application and implementation of energy distribution technologies that significantly increase energy efficiency;
10. Activities to increase participation and efficiency rates for material conservation programs;
11. The purchase and implementation of technologies to reduce, capture, and, to the maximum extent practicable, use methane and other greenhouse gases generated by landfills or similar sources;
12. Replacement of traffic signals and street lighting with energy efficient lighting technologies;
13. Development, implementation, and installation (on or in any government building of the eligible entity) of onsite renewable energy technology that generates electricity from renewable resources (solar, wind, fuel cells, biomass, etc.); and
14. Any other appropriate activity, as determined by the Secretary of the Department of Energy.

## Projects Recommended for Funding

**Project Name:** Energy Conservation Master Plan

**Implementing Agency:** City of Newark Department of Economic and Housing Development

**Total Estimated Cost:** \$200,000

**Current Funding Available for Project:** TBD

**Newark Wards That Will Be Covered:** All

### **Project Description:**

The Conservation Master Plan will include a strategy to increase energy efficiency and renewable energy in both municipal and private building sectors. The Plan will also address the transportation sector and include items such as alternative fueling infrastructure, emission reduction and multi-modal transport. The Plan may also include a market study and business attraction strategy for clean energy industries.

**Project Name:** Energy Efficient Residential Grant and Loan Program

**Implementing Agency:** City of Newark Department of Economic and Housing Development

**Total Estimated Cost:** \$500,000

**Current Funding Available for Project:** TBD

**Newark Wards That Will Be Covered:** All

### **Project Description:**

Existing weatherization programs only serve low income households, hence there is a need to provide assistance to affordable housing developers and homeowners. This program will provide

\$250,000 of direct grants and an additional \$250,000 in low-interest loans. Program services will be provided directly by the City or through a partnership with third parties, such as PSEG.

**Project Name:** Residential and Commercial Technical Assistance  
**Implementing Agency:** City of Newark Department of Economic and Housing Development  
**Total Estimated Cost:** \$50,000  
**Current Funding Available for Project:** TBD  
**Newark Wards That Will Be Covered:** All

**Project Description:**

There is a wealth of resources already available to support energy efficiency and renewable energy installations in the residential and commercial sectors. Unfortunately, many residential and commercial property owners in Newark are unaware of these resources. This program would conduct public education efforts to connect Newark citizens to existing energy resources, subsidize the cost of energy audits and provide energy financial planning assistance.

**Project Name:** Green Building Guidance and Training  
**Implementing Agency:** City of Newark Department of Economic and Housing Development  
**Total Estimated Cost:** \$50,000  
**Current Funding Available for Project:** TBD  
**Newark Wards That Will Be Covered:** All

**Project Description:**

To encourage wide scale adoption of green building practices, the program will provide green building guidance and develop the green building awareness and capacity of our developer and contractor communities through workshops and training sessions.

**Project Name:** Green Roof Incentive Fund  
**Implementing Agency:** City of Newark Department of Economic and Housing Development  
**Total Estimated Cost:** \$100,000  
**Current Funding Available for Project:** TBD  
**Newark Wards That Will Be Covered:** All

**Project Description:**

Green roofs help to mitigate the urban heat island effect, improve air quality and reduce storm water run off. Temperature increases of 1 degree correspond to a 2 to 3 percent increase in energy use. This program will establish a fund to provide grants of up to \$5,000 per project to encourage the use of green roofs on new projects in Newark.

**Project Name:** Retrofit and Renewable Energy for Municipal and/or School Facilities  
**Implementing Agency:** City of Newark Department of Economic and Housing Development  
**Total Estimated Cost:** \$900,000  
**Current Funding Available for Project:** TBD  
**Newark Wards That Will Be Covered:** All

### **Project Description:**

Increased energy efficiency and the installation of renewable energy sources will help the City of Newark achieve its goals of reducing energy demand and increasing generation from clean power sources. This program will provide funding to support the retrofitting of existing public buildings with more efficient energy fixtures and the installation of renewable energy facilities where practicable.

Funding will be used to implement energy efficiency upgrades necessary to meet the LEED Existing Building standard and to provide for renewable power installation for the municipal building at 394 University Avenue, or similar energy efficiency improvements to a new pre-school or public charter school. A solar feasibility study will be necessary to identify those locations that could be used for an effective solar energy installation.

**Project Name:** Green Neighborhood

**Implementing Agency:** City of Newark Department of Economic and Housing Development

**Total Estimated Cost:** \$700,000

**Current Funding Available for Project:** TBD

**Newark Wards That Will Be Covered:** Central

### **Project Description:**

The Lincoln Park neighborhood of the City of Newark boasts the beginnings of Newark's first green neighborhood, spearheaded by Lincoln Park Coast Cultural District (LPCCD). As increased efficiency can be realized through a concentrated geographic approach, the City is seeking to support an innovative 'place based' approach which will layer resources and efforts toward providing a demonstration project for cities across the nation.

The LPCCD is providing leadership by example by participating in the USGBC LEED Neighborhood Development Pilot Program as well as the LEED certified homes, sustainable businesses and green collar jobs training programs offered through the New Jersey Department of Labor. LPCCD is seeking to create seven attached net zero energy affordable townhouses in Lincoln Park on a former brownfield site. The project will include geo-thermal, photovoltaic panels, solar thermal and Energy Star buildings design. LPCCD has an application pending before the NJ Housing Mortgage Finance Agency Emerging Market Choice Program for construction financing. That application proposes the use of a portion of EECBG funds to offset the additional costs necessary for the buildings to reach the goal of net zero-energy consumption. This project has complete construction documents and is ready for immediate implementation. \$500,000 in ARRA funding is proposed to close the final gap in the financing needed for the LPCCD project.

Remaining EECBG funds will be used to support other energy efficiency and green measures, such as green roofs, energy audits and retrofit activity within existing structures.

## **Programs Whose Funds are Competitive/Discretionary at the State Level**

Overview: Many of the programs in the ARRA distribute their funds via state-run agencies. Appropriations to the state are often done by formulae which take into account population, infrastructure and other state characteristics. In some cases, states may use these funds directly, and, in others, all or a portion is distributed to municipalities, counties, nonprofits, or other entities.

### **Energy and Environmental-Related Programs**

Weatherization Assistance Program

- Connecting Residents with Service Providers

Superfund Remedial Clean-up Program

- Superfund Revitalization Assistance

### **Transportation Programs**

Highway Infrastructure Investment

- Newark Penn Station Exterior Circulation Improvements Project
- Installation of Traffic Signal at Wilson Ave, Rome Street, and Jabez Street Intersection
- Street Resurfacing At Various Locations
- Broad Street Steetscape Improvements From Edison Place to Lincoln Park and from Cedar Street to Broadway

### **Education Programs**

State Fiscal Stabilization Fund

- 15 Washington Street: Center for Responsible Public & Corporate Action, Rutgers Newark
- Marion P. Thomas Charter School (South 7th St Expansion)
- Newark Educators Community Charter School
- Uncommon Schools Central Avenue Project/North Star Academy HS
- Laboratory Upgrades (York and Tiernan Halls), NJIT

## Programs Whose Funds are Competitive/Discretionary at the State Level

### Energy and Environmental-Related Programs and Projects

#### Weatherization Assistance Program

**Federal Allocation:** \$5,000,000,000

**New Jersey Allocation:** \$121,900,000

**Newark/Essex County Allocation:** N/A

#### **Program Description:**

The objective of the Weatherization Assistance Program is to provide low income families with the support required to make their homes more energy efficient and to thereby reduce their energy bills. Newarkers who will directly benefit from the Program include the elderly, persons with disabilities, and families with children living in high energy use residences. Funds to improve thermal efficiency will be used to install weatherization materials such as attic insulation, caulking, weather stripping as well as to improve the efficiency of residential heating and cooling systems. (furnaces, boilers and air conditioners)

States may average expenditures per dwelling unit for materials, program support and labor costs not to exceed \$2,500 adjusted annually for inflation. Up to 10 percent of each grant may be spent by a state and its subgrantees for administrative expenses.

All low-income households are eligible to receive weatherization assistance. A low-income household is one in which the combined income falls at or below 125 percent of the poverty level determined by the Office of Management and Budget's poverty income guidelines or the basis on which federal, state, or local cash assistance payments have been made. A state may also elect to make all homes eligible under the HHS Low-income Home Energy Assistance Program (LIHEAP) eligible for weatherization assistance and may use either 200 percent of the current poverty level or 60 percent of state median income as the basis for eligibility.

**Project Name:** Connecting Residents with Service Providers

**Implementing Agency:** City of Newark Department of Economic and Housing Development

**Total Estimated Cost:** N/A

**Current Funding Available for Project:** N/A

**Newark Wards That Will Be Covered:** All

#### **Project Description:**

The City will coordinate with local partners to ensure that Newark residents are aware of the benefits of the additional funding for this program and help connect eligible households with local service providers.

## Superfund Remedial Clean-up Program

**Federal Allocation:** \$600,000,000

**New Jersey Allocation:** N/A

**Newark/Essex County Allocation:** N/A

### Program Description:

The Program provides funding for removal of hazardous materials. The funds will address 1) cases where actions may be taken to address releases or threatened releases requiring prompt response and 2) cases that require long-term remedial response actions that will permanently and significantly reduce the dangers associated with releases or threats of releases of hazardous substances that are serious but not immediately life threatening. These actions can be conducted only at sites listed on the EPA's National Priorities List.

Uses of the Fund include:

1. The costs of assessing both short-term and long-term injury to, destruction of, or loss of any natural resources resulting from a release of a hazardous substance.
2. The costs of the restoration, rehabilitation, replacement or acquiring any natural resources (or their equivalent) injured, destroyed, or lost as a result of a release of a hazardous substance.
3. The costs of a program to identify, investigate, and take enforcement and abatement action against releases of hazardous substances.
4. Any costs incurred in accordance with Agency for Toxic Substances and Disease Registry.
5. The costs of providing equipment and similar overhead related to the purposes of the ARRA, and needed to supplement equipment and services available through contractors or other non-Federal entities, and of establishing and maintaining damage assessment capability, for any Federal agency involved in strike forces, emergency task forces, or other response teams under the national contingency plan.
6. The costs of a program to protect the health and safety of employees involved in response to hazardous substance releases.
7. The costs of contracts or arrangements to oversee and review the conduct of remedial investigations and feasibility studies undertaken by persons other than the President and the costs of appropriate Federal and State oversight of remedial activities at National Priorities List sites resulting from consent orders or settlement agreements.
8. Local government reimbursement
9. Worker training and education grants.
10. Lead poisoning studies relating to lead poisoning in children.

### Projects Recommended for Funding

**Project Name:** Superfund Revitalization Assistance

**Implementing Agency:** City of Newark Departments of Engineering and Economic and Housing Development

**Total Estimated Cost:** \$300,000

**Current Funding Available for Project:** \$0

**Newark Wards That Will Be Covered:** All

## **Project Description:**

The City is actively engaged in a water-front clean-up and reclamation project along the Central Business District to mitigate the historical industrial use and neglect of the area. The U.S. Army Corps of Engineers is partnering with the N.J. Department of Environmental Protection and the City of Newark to construct the Minish Park Project which will reduce riverbank erosion and lay the foundation for the development of a waterfront park. This project will involve the development and introduction of green-clean-up initiatives which will provide training and employment opportunities for Newark residents.

The City requires assistance to mitigate the community impact of Superfund site remediation and to fold remediation into revitalization for the Diamond Alkali/Passaic River cleanup. This project involves green clean-up strategies, redevelopment planning and EPA facilitation of an Inter-Agency Work Group to leverage clean-ups to support waterfront redevelopment, watershed protection and economic development. In addition, this project would include working with the EPA and contractors to leverage job training and placement opportunities for local residents on the multi-year Superfund cleanup projects.

## **Transportation Programs and Projects**

### Highway Infrastructure Investment Program

**Federal Allocation:** \$29,000,000,000 (\$27,500,000,000 formula to states and urban areas + \$1,500,000,000 competitive)

**New Jersey Allocation:** \$651,800,000

**Newark/Essex County Allocation:** \$137,800,000 for Newark/New York metropolitan area

### **Program Description:**

This program provides funding for the restoration, repair and construction of all surface transportation infrastructure (highways, local roads, bridges, including streetscape projects). Funding allocation details are as follows.

- 50% of funds distributed to state Departments of Transportation (DOTs) by Surface Transportation Program (STP) formula
- 50% of funds distributed to states under the FY08 obligation
- State DOTs have 120 days to use the funds or lose them to other states, but they can petition DOT for a one-year extension.
- 30% of all state funds to be suballocated to local areas, which are not subject to the use-it or lose-it redistribution requirements.
- 3% set aside for Transportation Enhancements (streetscape improvements, bike lanes other non-traditional road projects)
- There is no requirement to prioritize repair and maintenance; project selection priority is given to projects that can be completed within 3 years and are located in economically distressed areas. Flexibility is provided to state DOTs to fund passenger and freight rail transportation and port infrastructure projects.
- \$60 million included as discretionary capital grants by U.S. DOT for projects that can be completed in 2 years.

- \$40 million included for U.S. DOT oversight and administration.

## Projects Recommended for Funding

**Project Name:** Newark Penn Station Exterior Circulation Improvements Project

**Implementing Agency:** New Jersey Transit

**Total Estimated Cost:** \$17,300,000

**Current Funding Available for Project:** \$0

**Newark Wards That Will Be Covered:** East

The project will improve the overall safety and flow of vehicular, bus, and pedestrian movements along Raymond Plaza West and Alling Street. The improvements will relieve vehicular congestion, increase the amount of drop-off and pick-up spaces and create a safe, pedestrian-friendly, and aesthetically pleasing environment around the Station's major entry points. The exterior environment will blend with and highlight the architectural features and style of this historically significant landmark. The project will also improve pedestrian way-finding around the station and upgrade the existing plaza area at the corner of Market Street and Raymond Plaza West.

Project elements include: a mid-block roundabout and two-way traffic operation on Raymond Plaza West; improved crosswalks with neckdowns; traffic-calming speed tables and in-crosswalk warning lights; and increased drop-off and pick-up spaces with textured pavement. Proposed improvements will also include: benches; way-finding signs; tree grates; plantings; pedestrian lighting; and street, tree and building uplighting. Additional improvements include upgraded traffic signals and roadway lighting, improved Hilton Hotel jitney parking, and the realignment of Alling Street with Raymond Plaza West. A taxi queuing area and Greyhound bus parking area are also incorporated into the design.

**Project Name:** Installation of Traffic Signal at Wilson Ave, Rome Street, and Jabez Street Intersection

**Implementing Agency:** City of Newark Department of Engineering

**Total Estimated Cost:** \$300,000

**Current Funding Available for Project:** \$0

**Newark Wards That Will Be Covered:** East

### **Project Description:**

This project provides for the construction of a new traffic signal at the intersection of Wilson Ave, Rome Street and Jabez Street that will be coordinated with the signal at the Wilson Ave, US 1&9 and Stockton St intersection. The new traffic signal will reduce delays for drivers and improve pedestrian crossings at this busy intersection.

**Project Name:** Street Resurfacing At Various Locations

**Implementing Agency:** City of Newark Department of Engineering

**Total Estimated Cost:** \$4,900,000

**Current Funding Available for Project:** None

**Newark Wards That Will Be Covered:** All

## Project Description:

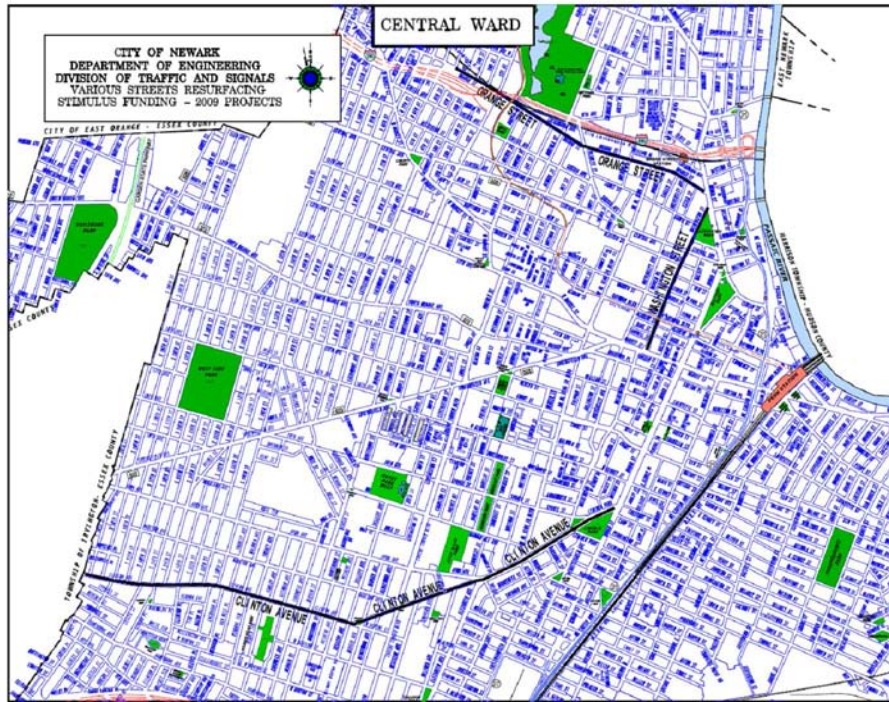
The resurfacing project is distributed throughout the City's five wards and will accelerate the resurfacing and reconstruction of the City's roadways. The project includes the construction of new curbs and sidewalks, storm sewer inlets, and the cleaning and replacement of sewer frames and grates to accommodate safer pedestrian travel. The second stage of the project will replace broken or worn out water valve boxes, manhole frames and covers, and provide for the installation of new signs and upgrades to existing traffic signal equipment. Improvements will include milling and paving the roadways, installing handicapped ramps at all crosswalks and placing new pavement markings.

The construction of new curbs and sidewalks and the upgrading of sewer inlets will improve the collection of storm water and will prevent ponding during storms. The overall improvements will also substantially reduce the potential for damage to underground utility systems caused by heavy truck traffic.

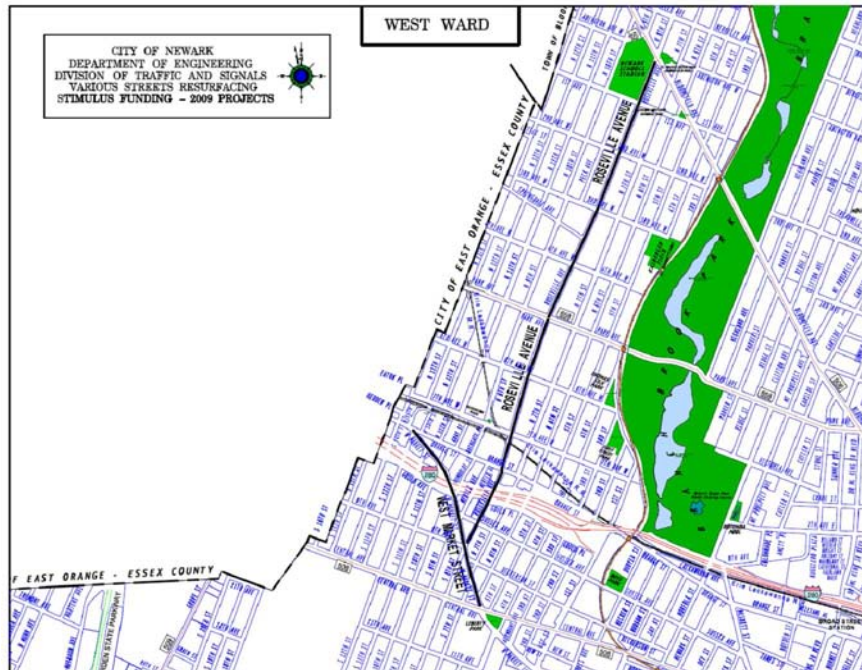
The Newark Department of Engineering is proposing to resurface the following streets:

<b>Street Name</b>	<b>From</b>	<b>To</b>
Orange St (S-2)	5th St	Broad St
Washington St (S-2)	W. Market St	Broad St
Clinton Ave (S-1)	Washington St	Irvine Turner Blvd
Broad St (S-2)	Murray St	South St
Broad St (S-3)	Chestnut St	Franklin St
Lafayette St	Mccarter Hwy	Wilson Ave
North 6th St	Orange St	Bloomfield Ave
Clifton Ave	Park Ave	Elwood Ave
Hawthorne Ave (S-1)	Irvington C. Line	Irvine Turner Blvd
Bergen St(S-3)	Route 78	Grumman Ave
W. Market St (S-3)	Central Ave	Orange St
Roseville Ave (S-1)	W. Market St	Bloomfield Ave

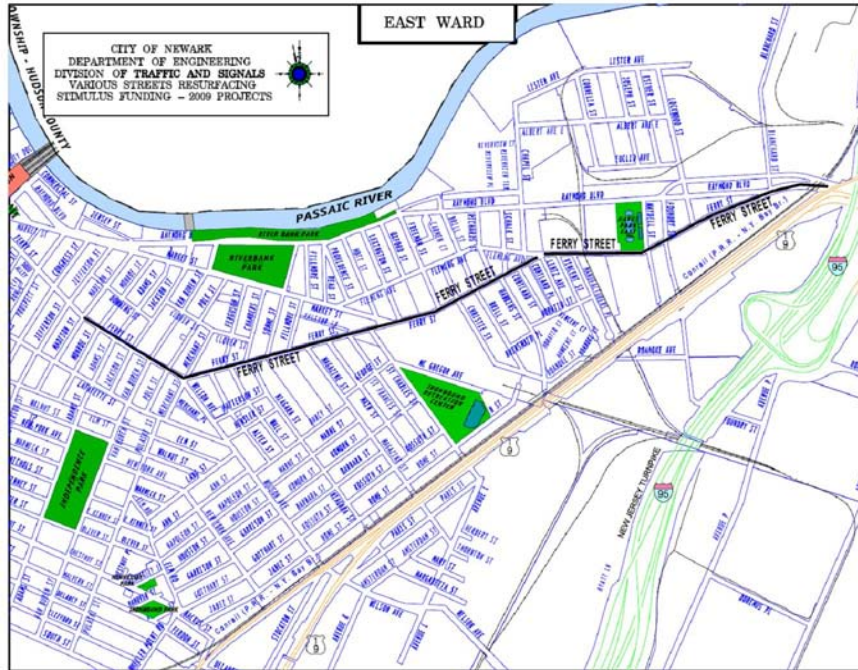
City of Newark Street Resurfacing Locations in the Central Ward  
(shown in bolded segments)



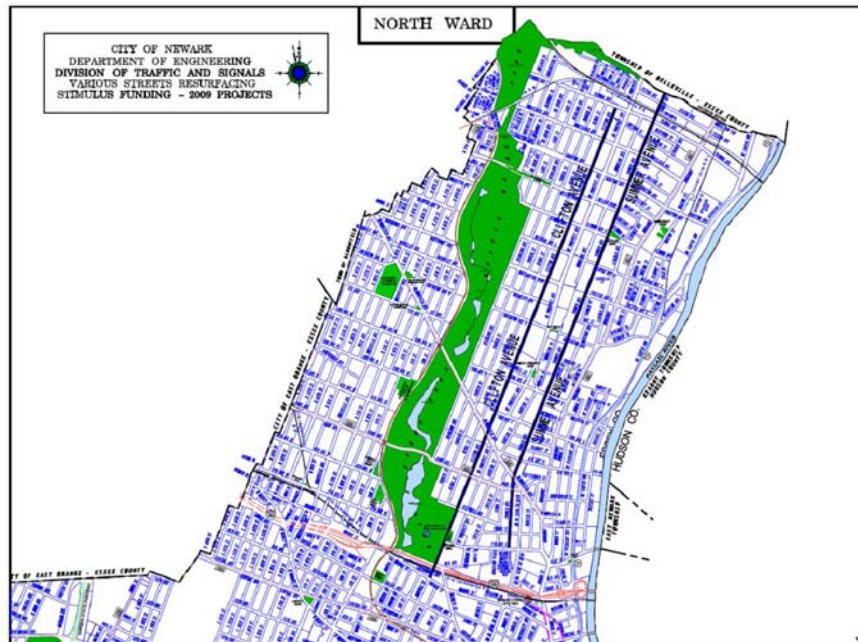
City of Newark Street Resurfacing Locations in the West Ward  
(shown in bolded segments)



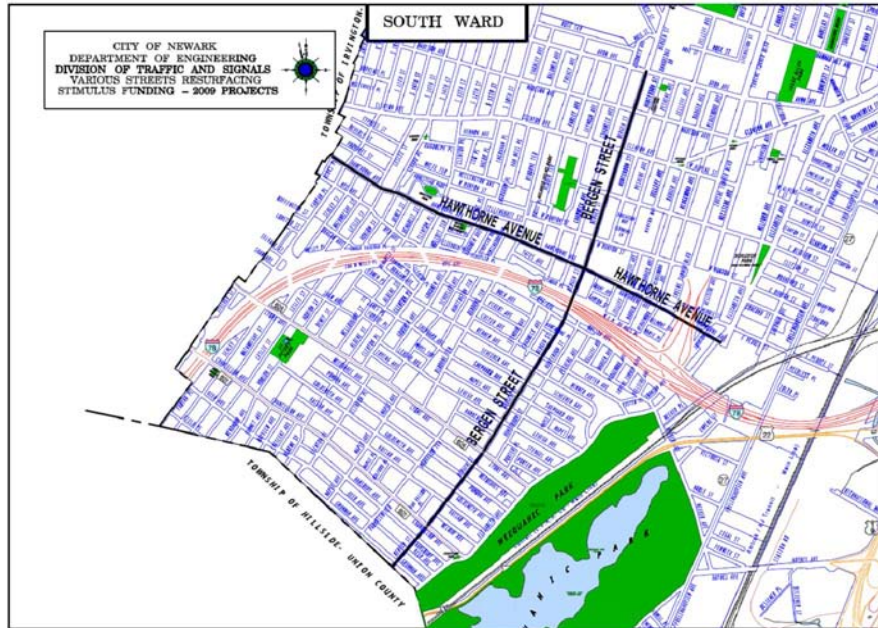
## City of Newark Street Resurfacing Locations in the East Ward (shown in bolded segments)



## City of Newark Street Resurfacing Locations in the North Ward (shown in bolded segments)



## City of Newark Street Resurfacing Locations in the South Ward (shown in bolded segments)



**Project Name:** Broad Street Streetscape Improvements from Edison Place to Lincoln Park and from Cedar Street to Broadway

**Implementing Agency:** City of Newark Department of Engineering

**Total Estimated Cost:** \$20,000,000

**Current Funding Available for Project:** \$0

**Newark Wards that will be covered:** Central and East

### Project Description:

Broad Street is Newark's "Main Street" and is classified as an Urban Principal Arterial. It is located west of McCarter Highway (State Rt. 21) in Newark's East Ward, and provides a key link between the airport/seaport complex in the south and Central Business District in the north.

This project seeks to improve aesthetics and safety within the Central and East Wards by providing a pedestrian friendly thoroughfare connecting the Broad Street, Raymond Boulevard, and Rt. 21 arterials with a state of the art median with planters and decorative lighting. The City's objective is to provide a safe environment by increasing light levels and traffic calming measures.

A landscaped median is proposed from Lincoln Park to Clay Street (2.2 miles of landscape median); the Broad Street Streetscape Project also features:

- ❖ Tree planting and signage
- ❖ Reconstructed sidewalks, utilities and drainage
- ❖ Decorative lighting
- ❖ Installation of traffic signals
- ❖ New street furniture



## Education Programs and Projects

### State Fiscal Stabilization Fund

**Federal Allocation:** \$53,600,000,000

**New Jersey Allocation:** \$1,100,000,000

**Newark/Essex County Allocation:** N/A

#### **Program Description:**

The State Fiscal Stabilization Fund consists of three major parts to be administered by the Department of Education. The first is the State Incentive Grant program which includes \$4.35 billion to be distributed via competitive grants to governors for education purposes. To qualify, each governor must submit their plans to improve the equitable distribution of teachers, the collection and use of data, the quality of standards and assessments, and the support provided for schools identified as in need of improvement under the No Child Left Behind Act.

State Incentive Grants are expected to encourage states to improve their performance as measured by these important academic indicators through extra targeted boosts in funding. Governors must direct at least 50 percent of the Incentive Grants funds they receive directly to Local Education Agencies (LEAs).

The second part of the State Fiscal Stabilization Fund is the Innovation Fund, a \$650 million source of support the Secretary of Education can distribute to LEAs, or partnerships between non-profit organizations and LEAs or a consortia of schools. To receive funds, LEAs or partnerships must be able to demonstrate progress in closing achievement gaps, exceeding state annual objectives, or demonstrate the improvement of other related indicators such as graduation rates or the recruitment of high quality teachers. Funds can be used to expand current work, encourage partnerships with private and philanthropic organizations, and/or identify and document best practices.

The Innovation Fund is a more focused approach to encourage new and innovative ideas for improving academic achievement. Rather than direct these funds to states, the Secretary of Education will distribute them directly to LEAs or partnerships in order to support their efforts. The expectation is that Innovation Fund dollars will help schools and LEAs identify and develop practices that improve student achievement.

The final, largest part of the Stabilization Fund is the \$48.6 billion, designated to help states maintain the higher of 2008 or 2009 funding levels for PreK-16 education in 2009, 2010 and 2011. To receive these funds, states must maintain their spending at no lower than 2006 levels over all three years. The funds can be used to fill the gap between 2006 and 2008 or 2009 spending levels. For example, if a state spent \$200 million on PreK-16 education in 2009 and \$160 million on PreK-16 education in 2006, they could use up to \$40 million in State Fiscal Stabilization funds (\$200 million-\$160 million) to restore the lost funding.

Any remaining State Fiscal Stabilization Funds beyond what is used for these purposes must be distributed directly to LEAs in proportion to the amount of Title I funds they received in the most recent year for which data is available.

Ultimately, the \$48.6 billion will be distributed to states that submit applications based on a formula that takes into account the 5-24 year old population (61 percent) and the total population (39 percent).

Of the \$48.6 billion, 81.8 percent (\$39.75 billion) must be used for K-12 purposes authorized in the No Child Left Behind Act, the Individuals with Disabilities Education Act, the Perkins Career and Vocational Act, or the Adult and Family Literacy Act. Accordingly, these funds must be used for early education and higher education initiatives which includes general expenditures as well as efforts to delay increases in tuition. The \$39.75 billion cannot be used for construction, renovation or modernization purposes.

The remaining (\$8.85 billion) 18.2 percent can be used for the above mentioned education purposes, for public safety and other government services, or for school renovation and modernization, but not new construction.

## Projects Recommended for Funding

**Project Name:** 15 Washington Street: Center for Responsible Public & Corporate Action

**Implementing Agency:** Rutgers University (Newark Campus) – R-N

**Total Estimated Cost:** \$68,000,000 (\$13,600,000 requested from State Fiscal Stabilization Fund)

**Current Funding Available for Project:** \$32,200,000 Financing from Joint Venture (to be determined), \$5,500,000 in New Market Tax Credits, \$16,700,000 in Historic Tax Credits

**Newark Wards That Will Be Covered:** All

### **Project Description:**

The Center for Responsible Public and Corporate Action located on the Newark Campus of Rutgers University has designed a project which calls for the renovation of 15 Washington Street and the creation of a mixed 24/7 Live/Work/Learn Center. As currently envisioned the Center will include: graduate housing for 200 students; 70,000 square feet to be used as office space and 10,000 square feet of retail space which would be located on the main floor of the Center. In partnership with the Rutgers School of Business, the School of Public Affairs, the School of Law and the Booker Administration, R-N will develop a value added service mission for the Center that will be used to attract companies who will lease the available office space. Those companies, housed in the Center, would provide students with access to internships as well as to full time employment opportunities.

The Live/Work/Learn Center will demonstrate, in the ways described below, how a project that is inherently an economic development initiative can have a positive impact on the University, the surrounding community and the City.

First, the Center's mixed use 24/7 environment and its LEED-based proposed renovation are consistent with the Broad Street Station Redevelopment Plan which is predicated on the establishment of a vibrant downtown, a multitude of historical and cultural resources and a sustainable urban environment.

Second, as the completion of the Rutgers School of Business at 1 Washington Street nears completion, the renovation of 15 Washington will underscore Rutgers University's continued willingness to invest in Newark, which will in turn spur confidence in Newark and encourage other private and public investment in the City.

Third, a renovated and fully occupied 15 Washington Street will expand the community portfolio of civic, academic and cultural institutions which will attract and support increased retail activity.

Finally, it is anticipated that during the two year renovation of 15 Washington Street, 270 prevailing wage construction jobs will be created as well as approximately 330 full time permanent jobs after the completion of construction.

**Project Name:** Marion P. Thomas Charter School South 7th Street Expansion

**Implementing Agency:** Marion P. Thomas Charter School

**Total Estimated Cost:** \$4,400,000 (\$500,000 requested from State Fiscal Stabilization Funds)

**Current Funding Available for Project and Sources:**

New Jersey Community Capital	\$3,700,000
Cash	\$200,000
-----	
Total	\$3,900,000

**Newark Wards That Will Be Covered:** All

**Project Description:**

In partnership with the City of Newark, Marion P. Thomas Charter School will expand its current facility to add 12 new classrooms in order to increase enrollment by 160 students by 2011. This project is strategically linked to the development of a new facility on Sussex Ave. which will ultimately house grades K-5. The project requires the purchase of seven vacant lots owned by the City of Newark and seven adjacent lots owned by a private developer. Modular units were constructed and purchased to be placed on the site.

These 14 vacant lots have been a source of blight within the area for the past 20 years. The expansion of the school will help stabilize the neighborhood while providing increased access to quality education for Newark's children.

**Project Name:** Newark Educators Community Charter School (NECCS), 17-19 Crawford St., Newark, NJ

**Implementing Agency:** Real Estate Advisory and Development Services, Inc. on behalf of Newark Educators Community Charter School

**Total Estimated Cost:** \$1,000,000.00 (\$300,000 requested from State Fiscal Stabilization Fund)

**Current Funding Available for Project:** \$700,000.00 from the Victoria Foundation

**Newark Wards That Will Be Covered:** All

**Project Description:**

NECCS, a Newark-based charter school, has been awarded a charter and intends to open with 200 students in September 2009 and to grow to 300 children over the next two years. NECCS is currently working with local Newark professionals, Newark Architects and Crawford Street Partners, to design the interior fit-out for their leased location at 17-19 Crawford Street. Additional funding is needed to complete construction by the projected September 1, 2009 occupancy date.

In addition to traditional classrooms, the new facilities will include a multi-purpose room which will be used for assemblies, physical education and recreation programs. The site is close to the Downtown District, with access to Lincoln Park for outdoor recreation space. At maximum enrollment, over 40 teachers, administrators, and supportive staff members will be employed.

The Newark Educators Community Charter School's (NECCS) mission is to create a rigorous learning environment that supports the academic, social and personal growth of children and the ongoing professional growth of their teachers. The school will provide opportunities for contextualized learning where children will learn to see the connections between lessons learned in school and the activities taking place in the world. The school will be created and operated by a community of educators, school leaders, teacher educators, teachers, families, and community partners. It will be a place where culture, community, and professional knowledge come together to support advancement for both the students and the faculty.

**Project Name:** Uncommon Schools Central Avenue Project/ North Star Academy HS  
**Implementing Agency:** Uncommon Schools  
**Total Estimated Cost:** \$25,000,000 (\$15,000,000 requested from State Fiscal Stabilization Fund)  
**Current Funding Available for Project:**

Project Debt	\$8,855,000
Capital Funds Raised	\$1,145,000
-----	
Total	\$10,000,000

**Newark Wards That Will Be Covered:** All

**Project Description:**

This project is the addition of approximately 50,000 square feet in new educational facilities through the construction of a new three story building along Central Avenue. The new building will be connected to the existing North Star Academy Charter School buildings at 10 Washington Place (25,225 square feet) and 2 Washington Place (19,000 square feet). The new facility will ultimately increase the capacity of North Star Academy's downtown campus by 600 students and allow the school to serve a total of 900 students in grades 5-12. Civic Builders is acting as the project developer and plans to open the new space in two phases starting in July of 2010. The new facility is expected to include over two dozen classrooms, three science labs, a high school regulation basketball court with 200 bleacher seats and an auxiliary multi-purpose gymnasium space.

Uncommon Schools/North Star Academy plans to grow to a total of 7 charter schools in Newark – three elementary schools feeding into three middle schools feeding into one 600-student high school, ultimately serving over 2500 Newark students in K-12. Completion of this project will enable Uncommon Schools/North Star Academy to successfully achieve this growth plan by providing a facility that can meet the needs of an expanding and high performing high school. Since North Star's first graduating high school class in 2004, 100% of students have been accepted into 4-year schools and 89% of North Star 11th graders scored advanced or proficient on the New Jersey High School Assessment in Language Arts, compared to 83% of 11th graders across the state and 64% across the Newark district.

**Project Name:** Laboratory Upgrades (York and Tiernan Halls)  
**Implementing Agency:** New Jersey Institute of Technology (NJIT)  
**Total Estimated Cost:** \$2,300,000  
**Current Funding Available for Project:** \$0  
**Newark Wards That Will Be Covered:** Central

**Project Description:**

In order to accommodate the instructional needs of the undergraduate biological sciences program, new laboratories will be created by converting existing University space. The existing labs include a General Biology Lab and a Human Physiology and Anatomy Lab. The biology program has strong synergies with the environmental sciences. Degree programs serving biology and chemistry students trained in sustainability and ecology will be able to make use of the new Ecology and Evolution Labs. These facilities will provide research space for understanding DNA and other nucleotides, which form the basis for future industries that range from regenerative medicine to bio-fuel production. New laboratories and core facilities in Molecular Biology, Biochemistry and Biophysics will also be created.

## **Programs Whose Funds are Competitive/Discretionary at the Federal Level**

Overview: Many of the programs in the ARRA distribute their funds directly from federal agencies to eligible entities, which can be states, municipalities, nonprofit corporations, academic and other institutions. Depending on the funding program, these entities may use the funds themselves or pass them on to the other groups for project implementation.

### **Employment, Housing, and Services Programs**

#### Economic Development Assistance Programs

- University Heights Science Park Digital Century Center

#### Children and Families Service Programs

- Coordination with Community Partners

#### Project Based Rental Assistance (Section 8)

- Coordination with Community Partners

#### Assisted Housing Energy Retrofits and Green Investments

- Coordination with Community Partners

#### Neighborhood Stabilization Program

- Neighborhood Stabilization

#### Lead Hazard Reduction Program

- Lead Abatement Program

#### Firefighter Assistance Grants

- Fire Complex

### **Energy and Environmental-Related Programs and Projects**

#### Workforce Investment Act (WIA - Competitive)

- Training for Green Jobs

#### U.S. Army Corps of Engineers

- Passaic Riverfront Bulkhead
- Newark Riverfront Park (Jefferson Street to Oxford Street)

#### Brownfields Program

- Brownfields Cleanup

#### Leaking Underground Storage Tank Trust Fund Program

- Petroleum Cleanup

## **Programs Whose Funds are Competitive/Discretionary at the Federal Level (cont.)**

### **Education Programs and Projects**

#### Education Technology

- Classroom Technology Upgrade, NJIT

### **Healthcare Programs and Projects**

#### Health Centers Program

- Federally Qualified Health Center Expansion

#### Health Information Technology

- University Hospital Electronic Health Records Initiative

## Programs Whose Funds are Competitive/Discretionary at the Federal Level

### Employment Housing and Services Programs and Projects

#### Economic Development Assistance (EDA) Grant Program

**Federal Allocation:** \$150,000,000

**New Jersey Allocation:** N/A

**Newark/Essex County Allocation:** N/A

#### **Program Description:**

Economic Development Assistance Program funding is intended to leverage private investment, stimulate employment and provide for opportunities to increase income for residents of economically distressed communities.

EDA has yet to produce specific guidelines as to how municipalities should apply for these economic recovery funds but the following brief summaries offer descriptions of existing EDA Programs.

#### Public Works and Economic Development Program

Public Works and Economic Development (PWED) investments help support the construction or rehabilitation of essential public infrastructure and facilities necessary to generate or retain private sector jobs and investments. PWED investments also help attract private sector capital and promote regional competitiveness. These investments include initiatives that expand and upgrade infrastructure to attract new industry, support technology-led development, redevelop brownfield sites and provide eco-industrial development.

#### Economic Adjustment Assistance Program

The Economic Adjustment Assistance Program provides a wide range of technical, planning and infrastructure assistance in regions experiencing adverse economic changes that occur suddenly or over a period of time. This program is designed to respond flexibly to pressing economic recovery issues and is well-suited to help address challenges faced by regions and communities.

#### Research and National Technical Assistance

The Research and National Technical Assistance Program supports the research of leading world-class economic development practices, and funds information dissemination efforts.

#### Local Technical Assistance

The Local Technical Assistance Program helps fill the knowledge and information gaps that may prevent public and nonprofit sector leaders in economically distressed regions from making optimal decisions on local economic development issues.

#### Planning Program

The Planning Program helps support planning organizations, including District Organizations and Indian tribes, in the development, implementation, revision or replacement of Comprehensive Economic Development Strategies (CEDs). The Planning Program also supports state plans designed

to create and retain higher-skill, higher-wage jobs, particularly for the unemployed and under employed in the nation's most economically distressed regions.

University Center Economic Development Program

The University Center Economic Development Program is a partnership between the federal government and academia that helps to make the varied and vast resources of universities available to communities requiring economic development assistance.

Trade Adjustment Assistance for Firms Program

The Trade Adjustment Assistance for Firms Program is administered by the EDA through a national network of eleven Trade Adjustment Assistance Centers. These Centers work with manufacturing and production firms which have experienced the loss of domestic sales and jobs to become more competitive in the global economy.

Projects Recommended for Funding

**Project Name:** University Heights Science Park Digital Century City (DCC)

**Implementing Agency:** University Heights Science Park

**Total Estimated Cost:** \$36,000,000 (\$9,500,000 requested from EDA funds)

**Current Funding Available for Project**

NJEDA	\$23,000,000
UHSP Land Contribution	\$1,600,000
Other Sources	\$1,900,000
-----	
Total	\$26,500,000

**Newark Wards That Will Be Covered:** Central

**Project Description:**

Located at 287-305 New Street, the project is a 100,000 square foot expansion of the existing 347,000 square foot research center (situated on a 50-acre technology campus). DCC will provide low cost research and office services that will include dry labs and offices on the 1.75 acre site. The intent of the project is to provide additional space to further the economic development mission of the Park, which is to introduce bioscience/biotechnology, information communications technology, advanced manufacturing, and energy and environmental technology to the area. The DCC facilities will support the information communications technology part of the mission.

The Park is currently home to more than 80 incubator companies, making it the largest concentration of such companies in New Jersey. The aim is that many of these companies will become tenants upon completion of the project. As an incubator space, the DCC will support the growth of new companies and help to stimulate job creation and business development.

Children and Families Services Programs

**Federal Allocation:** \$50,000,000

**New Jersey Allocation:** N/A

**Newark/Essex County Allocation:** N/A

### **Program Description:**

The goal of this program is to help faith-based and community organizations maximize their social impact as they provide services to those most in need. The Administration for Children and Families (ACF) administers three discretionary grant programs: a demonstration program which provides funding to intermediary organizations to provide training and technical assistance to smaller faith and community-based organizations; a program to fund capacity-building activities; and a program to build the capacity of organizations that combat gang activity and youth violence. Eligible recipients include: non-profit organizations; for-profit organizations; tribal government organizations; public agencies; state and local governments; and colleges and universities.

### Projects Recommended for Funding

**Project Name:** Coordination with Community Partners

**Implementing Agency:** City of Newark Department of Economic and Housing Development

**Total Estimated Cost:** N/A

**Current Funding Available for Project:** N/A

**Newark Wards That Will Be Covered:** All

### **Project Description:**

The City will be coordinating with various local partners to ensure that they are aware of the funding opportunities available through this program and, where possible, offering support in completing the application process.

### Project Based Rental Assistance (Section 8)

**Federal Allocation:** \$2,000,000,000

**New Jersey Allocation:** \$78,912,171

**Newark/Essex County Allocation:** N/A

### **Program Description:**

The Section 8 Program was authorized by Congress in 1974 and developed by HUD to provide rental subsidies for eligible tenant families (including single persons) residing in newly constructed, rehabilitated and existing rental and cooperative apartment projects.

The rents of some of the residential units are subsidized by HUD under the Section 8 New Construction, Substantial Rehabilitation and/or Loan Management Set-Aside (LMSA) Programs. All such assistance is "project-based", i.e., the subsidy is committed by HUD for the assisted units of a particular mortgaged property for a contractually determined period.

HUD will use the \$2.0 billion provided in the ARRA to fund contract renewals under the Section 8 program. In line with Congressional directives, the Department will use the money provided to fund contract renewals on a full twelve-month cycle.

## Projects Recommended for Funding

**Project Name:** Coordination with Community Partners

**Implementing Agency:** City of Newark Department of Economic and Housing Development

**Total Estimated Cost:** N/A

**Current Funding Available for Project:** N/A

**Newark Wards That Will Be Covered:** All

### **Project Description:**

The City will be coordinating with various local partners to ensure that they are aware of the funding opportunities available through this program and, where possible, offering support in completing the application process.

## Assisted Housing Energy Retrofits and Green Investments

**Federal Allocation:** \$225,000,000

**New Jersey Allocation:** N/A

**Newark/Essex County Allocation:** N/A

### **Program Description:**

This program will provide funding for energy efficient modernization and renovation of housing of HUD-sponsored housing for low-income, elderly, and disabled persons. Additional guidance providing clarification about this Program will be announced by HUD at a later date.

## Projects Recommended for Funding

**Project Name:** Coordination with Community Partners

**Implementing Agency:** City of Newark Department of Economic and Housing Development

**Total Estimated Cost:** N/A

**Current Funding Available for Project:** N/A

**Newark Wards That Will Be Covered:** All

### **Project Description:**

The City will be coordinating with various local partners to ensure that they are aware of the funding opportunities available through this program and, where possible, offering support in completing the application process.

## Neighborhood Stabilization Program

**Federal Allocation:** \$2,000,000,000

**New Jersey Allocation:** N/A

**Newark/Essex County Allocation:** N/A

### **Program Description:**

Funded through the Department of Housing and Urban Development, the Neighborhood Stabilization Program (NSP) provides emergency assistance to state and local governments to acquire and redevelop foreclosed properties that might otherwise become sources of abandonment and blight within their communities. NSP provides grants to every state and certain local communities to purchase foreclosed or abandoned homes and to rehabilitate, resell, or redevelop these homes in an effort to stem the decline of the values of neighboring homes.

Initial funding in 2008 was awarded by a formula authorized in the Housing and Economic Recovery Act (HERA). However, language was included in the ARRA calling for these new funds to be awarded by a competitive grants process. Awardees can be states, units of local government, or non-profit entities. Furthermore, 50% of funds allocated must be spent within 2 years, and 100% must be spent within 3 years.

HUD must publish grant process regulations no later than 75 days after enactment and applications are due no later than 150 days after enactment.

### Projects Recommended for Funding

**Project Name:** Neighborhood Stabilization

**Implementing Agency:** City of Newark Department of Economic and Housing Development

**Total Estimated Cost:** \$2,000,000

**Current Funding Available for Project:** \$0

**Newark Wards That Will Be Covered:** All

**Project Description:** Funds will be used to purchase foreclosed or abandoned homes and reintroduce them to the market in a way that preserves the value of neighboring properties

### Lead Hazard Reduction Program

**Federal Allocation:** \$100,000,000

**New Jersey Allocation:** N/A

**Newark/Essex County Allocation:** N/A

### **Program Description:**

Funding is provided for competitive grants to local governments and nonprofit organizations to remove lead-based paint hazards in low-income housing. Projects that were highly rated in the 2008 review process but were not funded due to constrained resources will be the focus of ARRA funding, thereby ensuring that the funds are spent quickly and effectively.

HUD has already awarded 53 grants to local and state entities totaling nearly \$100 million (none were New Jersey entities).

## Projects Recommended for Funding

**Project Name:** Lead Abatement Program

**Implementing Agency:** City of Newark Department of Child and Family Well-Being (DCFWB)

**Total Estimated Cost:** \$2,000,000

**Current Funding Available for Project:** \$0

**Newark Wards That Will Be Covered:** All

### **Project Description:**

The Newark Childhood Lead Poison Prevention Program, (CLPPP) is a comprehensive lead service program, which conducts lead abatement and, in the process, temporarily relocates families. This comprehensive program requires additional funds to abate additional homes throughout Newark. The City is seeking to expand its Lead Hazard Reduction (LHRD) Program to remediate lead hazards in 120 homes built before 1950 and occupied by low income families. Interventions will include the inspection of the homes of all children under age 6 with blood lead levels greater than 0 ug/dL, and remediation of lead hazards by a combination of abatement and interim controls. The CLPPP has abated over 700 homes in the past 7 years, ensuring the safety of over 1,500 children.

## Firefighter Assistance Grants Program

**Federal Allocation:** \$210,000,000

**New Jersey Allocation:** N/A

**Newark/Essex County Allocation:** N/A

### **Program Description:**

The goal of the Program is to increase the number of non-federal fire facilities and improve existing ones. Funds may be used for modifying, upgrading, or constructing non-Federal fire stations. Up to five percent can be used for program administration and no grant shall exceed \$15 million.

## Projects Recommended for Funding

**Project Name:** Fire Complex

**Implementing Agency:** City of Newark Fire Department/City of Newark Department of Engineering

**Total Estimated Cost:** \$14,000,000

**Current Funding Available for Project:** \$0

**Newark Wards That Will Be Covered:** All

### **Project Description:**

In 2006 the only fire station in downtown Newark was closed and relocated to 191 Orange Street (NCC Building). The City anticipates the redevelopment of Baxter Street Terrace which will require the Fire Department to relocate the following companies: Truck 1, Rescue 1 and Hazmat 1. The goal of the Project is to build a Fire Complex in the downtown center of the City to ensure the safety of all residents and commuters at the train station, airport, seaport and the subway.

## Energy and Environmental-Related Programs and Projects

### Workforce Investment Act (WIA - Competitive)

**Federal Allocation:** \$3,950,000,000 (\$2,950,000,000 formula / \$1,000,000 competitive)

**New Jersey Allocation:** N/A

**Newark/Essex County Allocation:** N/A

#### **Program Description:**

Funds are provided for job training programs authorized under the Workforce Investment Act (WIA) a national workforce preparation and employment system that is designed to meet both the needs of the nation's businesses and the needs of job seekers and those who want to further their careers. Of the \$3.95 billion, \$1 billion is provided for competitive grants to the states, the bulk of which will be divided as follows:

- \$750 million for a program of competitive grants for worker training and placement in high growth and emerging industry sectors such as green jobs and health care.
- \$200 million for dislocated workers through National Emergency Grants. These funds will allow the Secretary of Labor to award National Emergency Grants in order to respond to plant closings, mass layoffs and other worker dislocations.

### Projects Recommended for Funding

**Project Name:** Training for Green Jobs

**Implementing Agency:** NewarkWorks

**Total Estimated Cost:** \$400,000

**Current Funding Available for Project:** \$0

**Newark Wards That Will Be Covered:** All

The City of Newark's green job creation strategy is focused on the energy efficiency (EE) and renewable clean energy (RE) sector. In coordination with NewarkWorks, the City's workforce development One Stop Career Center, the City has begun to partner with career path job training programs to ensure that Newark residents are ready to go to work on jobs in these sectors. The expansion of weatherization funding, tax incentives for energy efficiency and renewable energy, and the goals included within the State's Energy Master Plan are all expected to increase labor demand.

The City's emphasis will be on EE and RE career path job training leading to rapid placements. In addition, the City will seek to enhance the capacity of local contractors to participate in EE and RE activity. The City will focus on career paths that will be selected based on labor demand identified in a labor market assessment and matched to the local population's characteristics. Training will focus on four key areas: facilities management, energy audits, retrofits of existing buildings and renewable energy installation. Occupations will include positions in alternative fuels production and transportation, conservation auditing, weatherization and retrofit installation and renewable energy installation and maintenance. The overall goal of the Program is to ensure that Newarkers are prepared to participate in all aspects of the new green economy.

## U.S. Army Corps of Engineers Program

**Federal Allocation:** \$4,600,000,000

**New Jersey Allocation:** N/A

**Newark/Essex County Allocation:** N/A

### **Program Description:**

Funded through the Department of Defense, the U.S. Army Corps of Engineers is tasked with coastal/environmental restoration, flood protection and other engineering related projects.

ARRA funding includes \$2.075 billion for Operations and Maintenance, \$2 billion for Construction, \$375 million for Mississippi River and Tributaries, \$100 million for Formerly Utilized Sites Remedial Action Program, \$25 million for Investigations, and \$25 million for a Regulatory Program. Priority funding will be provided to existing projects.

### Projects Recommended for Funding

**Project Name:** Passaic Riverfront Bulkhead (Joseph G. Minish Passaic River Waterfront Park and Historic Area)

**Implementing Agency:** United States Army Corps of Engineers

**Total Estimated Cost:** \$15,000,000

**Current Funding Available for Project:** \$0

**Newark Wards That Will Be Covered:** Central and East

### **Project Description:**

The United States Army Corps of Engineers Joseph G. Minish Passaic Riverfront Park and Historic Area project will restore and rehabilitate approximately two miles of Newark's Passaic River shoreline from Bridge Street to Brill Street. Phase 1 of the project, underway since 1996, includes the construction of 6,400 feet of new bulkhead to prevent flooding, stabilize the shoreline, and serve as the foundation for a future Riverfront Walkway. To date, approximately 3,500 feet of bulkhead has been completed. This request will fund the remaining 2,900 feet of bulkhead construction between Bridge Street and Center Street in the Central Business District and between Penn Station and Jersey Street in the Ironbound neighborhood.

The Newark Riverfront Project is a federally-authorized project under the Water Resources Development Act. The City of Newark has successfully collaborated with the U.S. Army Corps of Engineers for a decade on this project. Through the use of previously appropriated funds, detailed designs for the bulkhead have been completed, and the requested funds will allow the U.S. Army Corps of Engineers to proceed with getting contracts for construction.

Bulkhead construction includes the installation of sheet piling at the shoreline with soil anchors that extend approximately forty feet landward. The sheet piling is then capped with concrete to achieve the final profile.

**Project Name:** Newark Riverfront Park (Jefferson Street to Oxford Street)  
**Implementing Agency:** City of Newark Department of Housing and Economic Development and The Trust for Public Land  
**Total Estimated Cost:** \$11,000,000 (\$7,760,000 requested from U.S. Army Corps of Engineers Program funds)  
**Current Funding Available for Project:**

Urban Enterprise Zone	\$1,525,000
New Jersey Department of Environmental Protection Green Acres	\$1,715,000
-----	
Total	\$3,240,000

**Newark Wards That Will Be Covered:** East

**Project Description:**

The City of Newark Department of Economic and Housing Development, Division of Planning and Community Development, has entered into a partnership with The Trust for Public Land, a nonprofit organization, to develop Newark’s first Riverfront Park on approximately 9 acres of Passaic Riverfront land between Jefferson and Oxford Streets in the Ironbound neighborhood. This request will supplement secured construction funds to allow the completion of the project in a single construction phase, achieving contracting efficiencies and economies of scale in construction.

The construction of park facilities on long-underutilized waterfront land will serve the urgent need of the surrounding area for open space. The Ironbound neighborhood is park-starved, with only 24.81 acres of operating parkland for its more than 50,000 residents (less than one-half acre per 1,000 residents, 8% of the recommended minimum ratio by the National Recreation and Park Association). The creation of a riverfront park, with active and passive recreational opportunities, will improve the quality of life in this densely populated neighborhood.

The development of the Newark Riverfront Park will include environmental remediation of former industrial sites, creation of active and passive park facilities, installation of a Public Floating Boat Dock, completion of 3,200 feet of riverfront walkway, and improvement of site drainage, and planting. The project will be coordinated with improved pedestrian connections to the surrounding neighborhood.

The City of Newark and The Trust for Public Land anticipate completion of design documents in August 2009.

**Brownfield Program**

**Federal Allocation:** \$100,000,000  
**New Jersey Allocation:** N/A  
**Newark/Essex County Allocation:** N/A

**Program Description:**

Funded through the Department of Housing and Urban Development, the Brownfields Economic Development Initiative (BEDI) is a key competitive grant program that HUD administers to stimulate and promote economic and community development. BEDI is designed to assist cities with the

redevelopment of abandoned, idled and underused industrial and commercial facilities where expansion and redevelopment is burdened by real or potential environmental contamination.

BEDI grant funds are primarily targeted for use in the redevelopment of brownfields sites as a part of economic development projects. In addition, grant funds are used to increase economic opportunities for low and moderate-income persons as part of the creation or retention of businesses, jobs and increases in the local tax base.

BEDI funds are used as the stimulus for local governments and private sector parties to commence redevelopment or continue phased redevelopment efforts on brownfields sites where either potential or actual environmental conditions are known and redevelopment plans exist.

## Projects Recommended for Funding

**Project Name:** Brownfields Cleanup

**Implementing Agency:** City of Newark Departments of Engineering and Economic and Housing Development

**Total Estimated Cost:** \$1,000,000 (\$600,000 requested from Brownfields Program funds)

### **Current Funding Available for Project**

Petroleum funds \$200,000

Hazardous assessment funds \$200,000

-----  
Total \$400,000

**Newark Wards That Will Be Covered :** All

### **Project Description**

Brownfields redevelopment is essential for neighborhood development and for the City to leverage economic opportunity from its strategic port location. This project involves the cleanup of a subset of the City's currently identified brownfield sites. Brownfields can be reclaimed for open space, housing, retail and port-related development. Furthermore, assessment and cleanup of brownfields can ameliorate the untold environmental public health risks posed by unassessed sites languishing in the City and also benefit the region's eco-system including the Passaic River and the Newark Bay. In addition, brownfields assessment and cleanup will also generate jobs.

## Leaking Underground Storage Tank Trust Fund Program

**Federal Allocation:** \$200,000,000

**New Jersey Allocation:** N/A

**Newark/Essex County Allocation:** N/A

### **Program Description:**

Funded through the Environmental Protection Agency, the Leaking Underground Storage Tank (LUST) Trust Fund provides money for overseeing and enforcing corrective action taken by an owner or operator of a LUST. The Trust Fund provides money for cleanups at underground storage tank sites

where the owner or operator is unknown, unwilling, or unable to respond, or which requires emergency action.

ARRA funds will provide additional resources for the oversight, enforcement and cleanup of petroleum releases from underground storage tanks.

### Projects Recommended for Funding

**Project Name:** Petroleum Cleanup

**Implementing Agency:** City of Newark Departments of Engineering and Economic and Housing Development

**Total Estimated Cost:** \$50,000 per site, Total to address 10 sites: \$500,000

**Current Funding Available for Project:** \$200,000 of EPA petroleum brownfields funds for environmental investigations of sites suspected to be contaminated with petroleum products.

**Newark Wards That Will Be Covered:** All

#### **Project Description:**

A subset of brownfields properties in Newark are properties with underground storage tanks. The City has close to 50 regulated tanks that require upgrade/removal/replacement. Of those already removed, many require remediation. Investigation and cleanup of LUST sites would create jobs while enhancing the local economy and environment. Additional, funding for investigation and remediation of underground storage tank properties will facilitate redevelopment and will support revitalization efforts. Brownfields assessment and cleanup activities will generate jobs, including placement opportunities for Newark residents trained through the EPA-funded New Jersey Institute for Social Justice Brownfields Job Training program in Newark.

## Education Programs and Projects

### Education Technology

**Federal Allocation:** \$650,000,000

**New Jersey Allocation:** N/A

**Newark/Essex County Allocation:** N/A

#### **Program Description:**

Funded through the Department of Education, the Enhancing Education Through Technology (Ed-Tech) Program provides states with money to distribute to school districts. States can use these funds to pay for things such as professional development to help teachers learn how technology can improve their lessons, software programs to enhance lesson plans and computer labs to better facilitate the learning of their students.

## Projects Recommended for Funding

**Project Name:** Classroom Technology Upgrade

**Implementing Agency:** New Jersey Institute of Technology (NJIT)

**Total Estimated Cost:** \$8,040,000

**Current Funding Available for Project:** \$0

**Newark Wards That Will Be Covered:** All

### **Project Description:**

The proposed project involves three discrete aspects: upgrading the wired internet infrastructure to current standards, deploying full coverage of wireless broadband throughout the campus, and equipping classroom and instructional laboratories to take advantage of a fuller range of information technology components that enrich the educational experience. The funding would provide for equipment purchases and for installation costs.

The immediate beneficiaries will be the nearly 10,000 students, faculty and staff of NJIT as well as the 80 firms in the NJIT technology business incubator, who are currently isolated from the main campus network for lack of physical connectivity. NJIT is heavily engaged in improving K-12 education in science, technology, engineering and mathematics (STEM). The improvement is being carried out through formal programs in teacher training and enrichment, special programs for K-12 students in the neighboring communities, and the existing relationship that supports Newark's University Heights Science High. The improved connectivity will enrich all of those relationships by allowing personal contact and content exchange to transcend the limited time available for-face-to-face interaction, especially during summers and off hours during the school year.

## Healthcare Programs and Projects

### Health Centers Program

**Federal Allocation:** \$500,000,000 (out of \$2,500,000,000 for "health resources and services" under ARRA)

**New Jersey Allocation:** N/A

**Newark/Essex County Allocation:** N/A

### **Program Description:**

For more than four decades, the U.S. Department of Health and Human Services' Health Resources and Services Administration (HRSA) has provided grant support for Community Health Centers that provide high-quality preventive and primary health care to medically underserved residents in cities and isolated rural areas.

ARRA funds are to be used to support new sites and service areas, to increase services at existing sites, and to provide supplemental payments for spikes in uninsured populations. Grants for new sites and service areas are to be two years in length as startup is phased in. The ARRA encourages HRSA to consider supporting currently unfunded but approved community health center applications.

## Projects Recommended for Funding

**Project Name:** Federally Qualified Health Center Expansion

**Implementing Agency:** City of Newark Department of Child and Family Well-Being (DCFWB)

**Total Estimated Cost:** \$7,000,000

**Current Funding Available for Project :** \$0

**Newark Wards That Will Be Covered:** All

### **Project Description:**

The Newark DCFWB administers the Newark Homeless Care Project which is a Federally Qualified Health Center [(FOHC) 330 (h) homeless]. The DCFWB intends to submit an application to expand the designation to a 330 (e) community health center. The current FOHC services are funded by the City and a variety of state and federal funding sources. The expansion will enable the DCFWB to gain eligibility for additional funding streams and increase health care services.

Over the past two years, the DCFWB has experienced an increase in patient volume due to the closing of two Newark hospitals. The downsizing of services in other hospitals also contributed to the increase in demand for services at the DCFWB along with the demand for services by the prisoner re-entry population and the ranks of the unemployed and uninsured. The DCFWB has developed plans to expand into a 330 (e) community health center as required by state and federal regulations. The plan, which has already been developed, requires expansion of the DCFWB's physical service sites at 394 University Avenue (Homeless Health Care, Adult medicine and Communicable Disease Control Services) and 110 William Street which houses services dedicated to children and their well-being.

The FOHC expansion requires the addition of a number of specialty services as well as the enhancement of others, which will include: (1) adolescent medicine, (2) adolescent mental health, (3) family services, (4) obesity prevention, (5) geriatric medicine, (6) dental services expansion, and (7) telemedicine. The expansion also requires investments in the DCFWB's infrastructure. Specifically, there are several areas of information technology, required by federal and state laws, that must be addressed, such as: (1) the purchasing/leasing of an electronic medical record and practice management system, (2) the purchasing of a reminder/recall system, and (3) the use of an asset management system.

The first year of the two-year project includes the rehabilitation of the two structures at 394 University/110 William and the purchase/expansion of the DCFWB's IT infrastructure. The rehabilitation and infrastructure development will generate the need for the temporary employment of an estimated 30 FTEs in the first year and 20 FTEs to operate the FOHC in the second year. Overall this project will generate 50 jobs in two years and will provide services to underserved populations and save the city over \$3 million in operating cost as this project will be self-sustaining after the first 2 years.

## Health Information Technology

**Federal Allocation:** \$1,500,000,000 (out of \$2,500,000,000 for "health resources and services" under ARRA)

**New Jersey Allocation:** N/A

**Newark/Essex County Allocation:** N/A

## **Program Description:**

Funded through the Department of Health and Human Services (HHS), the Office of the National Coordinator for Health Information Technology (ONC) provides counsel to the Secretary of HHS and Departmental leadership for the development and nationwide implementation of an interoperable health information technology infrastructure. The ONC also provides management of and logistical support for the American Health Information Community (AHIC). The ARRA provides funding for health information technology efforts which will be distributed at the discretion of the ONC. Of the total funding, \$300 million will be used to support regional or sub-national efforts toward health information exchange.

## Projects Recommended for Funding

**Project Name:** University Hospital Electronic Health Records Initiative

**Implementing Agency:** New Jersey University Hospital

**Total Estimated Cost:** \$11,300,000

**Current Funding Available for Project:** \$0

**Newark Wards That Will Be Covered:** All

### **Project Description:**

The University Hospital (UH) Electronic Health Records (EHR) Initiative is an ongoing effort to outfit UH with the necessary Health Information Technology (HIT) infrastructure to develop an EHR program and improve efficiency, cost-effectiveness, and quality of care.

To date, UH has spent \$45.2 million, with another \$4.3 million committed. Systems which have been installed include patient registration, scheduling, emergency department tracking, pharmacy, medications management, a clinical data repository, a document management system and a picture archiving communications system for radiology images. UH is currently implementing a complete outpatient EMR, a surgical management system, a new, easier to use sign-on system, and a full emergency department EMR. UH is requesting funding for one or more of four systems, listed below in priority order. The combined cost for the four systems is \$11.3 million:

- EMR Production Hardware Upgrade to support expanded storage and computer processing power and to provide Disaster Recovery capabilities.
- Cardiology Imaging System Upgrade to allow integration with the Picture Archiving Communications System (PACS), and Cardiovascular Information System Upgrade with streamlined consult, follow-up and referral workflows.
- Clinical Laboratory Information System (LIS) Upgrade to enhance LIS functionality through enterprise-wide integration and a web-based outreach application allowing on-line orders and results reporting for community physicians.
- Radiology Information System (RIS) Upgrade to support scheduling, documentation, results communication, chart and film tracking and detailed statistical reporting into a unified system that is fully integrated with the clinical systems.

The adoption and use of an EHR is critically important to UH, both as the region's safety net hospital and academic teaching hospital. There is an emerging consensus that HIT is essential to health care

reform and may result in improvements in disease management, adherence to treatment protocols, care coordination, medical error reduction and quality reporting. It also ensures more complete and accurate data for clinical research and physician education. These are especially pertinent issues for UH, where the socioeconomic characteristics of its patients contribute to medical complexity, co-morbidities and lack of ongoing, regular medical treatment for management of chronic diseases.

**Category B: Priority Programs to be Prepared for Future Implementation**

## **Priority Programs to be Prepared for Future Implementation**

While preparing its recommendations for programs to be implemented using the funding available from the ARRA, the City took the opportunity to identify a number of additional initiatives critical to the City's long-term economic health. As these additional initiatives are not ready for immediate implementation, funding sources other than the ARRA will need to be identified. In the interim, a considerable amount of planning and development work must be undertaken so that when the alternative funding is secured, the City is positioned to move forward immediately with detailed implementation plans.

The City's response to both the opportunities offered by the ARRA and to the support that it anticipates it will receive from other funding sources is a continuation of the Administration's ongoing efforts to develop a comprehensive economic development strategy. Begun more than two years ago, the initiative to create a new City Master Plan has served to identify the specific projects and investments that will be needed for the City to maximize its economic potential.

Many of the "future" programs that are identified in this section of the Report are not only large in scale but are also fundamentally important to the City's future economic wellbeing. Consequently, these are the programs that the City believes should receive top priority in terms of funding and in terms of the time and effort that will be required to develop the required technical plans, specifications and grant applications.

In the following sections, these priority programs are outlined and include specific examples that illustrate the types of initiatives the City will seek to pursue in the near to mid term.

### **Focus on Improved Connectivity**

One of Newark's greatest assets is the size and quality of its transportation infrastructure. With an international seaport, an international airport, a train station that links Newark to New York City and an abundance of intersecting major highways, Newark is clearly positioned to become a premier transportation center. However, to realize this vast potential as well as the accompanying economic returns, Newark must make significant infrastructure improvements. These improvements include but are not limited to: expediting the movement of goods in and out of the port district; providing efficient and direct transportation for Newark residents employed at the airport; connecting highways directly to Newark's key commercial districts and enhancing pedestrian access to Penn Station.

Consequently, one of the City's priority programs for the future will be to implement a variety of projects that will significantly improve the movement of people and goods in and around the City. While these improvements will take many forms the following examples are critical to the City's continued economic development:

- **Liberty Corridor Bus Rapid Transit:** This project will utilize limited access express bus service to link residential neighborhoods, the college community and the commercial downtown with the airport and seaport, thereby directly connecting Newark residents to the locations which offer excellent opportunities for employment.
- **City Gateway Improvement Program:** This initiative will make necessary improvements to the many connections between the City and the adjacent roadway systems and facilitate movement to and from Newark's commercial centers. One example would be better ingress and egress to Route 280 through improvements to the Orange Street corridor.

- **Rail System Expansion Program:** This program will seek to make incremental improvements to existing mass transit systems which will expand options currently available to Newark residents and workers. One example would be the re-opening of the Roseville Avenue train station, which would provide direct access to both downtown Newark and Manhattan, encouraging renewed investment in the Roseville area as a residential community. Another example, which would require minimal capital investment, would be the extension of the PATH system to its existing track endpoint at South Street, thereby providing additional mass transit options to a densely populated residential area.
- **Downtown Core Pedestrian Connector:** This project will convert the former CRRNJ Bridge into a pedestrian connection that would provide direct access to the platform level of Penn Station and link the new arena district with the dining and commercial opportunities along Ferry Street.

## Focus on Job Creation

Though Newark offers more jobs than any other municipality in New Jersey, many of the City's residents are either unemployed or underemployed. And as there is no doubt that any effort to revitalize the City will be heavily dependent upon the City's ability to develop, attract and retain the types of high quality jobs that are productive, meaningful and well paying, another of the City's priority programs will be to create an environment that will produce and sustain these types of jobs.

The jobs that Newark will offer its citizens in the future will reflect the diversity of employment opportunities that accompany a City that is passionately committed to its own economic revitalization. Consequently, Newark can expect to develop a broad spectrum of jobs that will be directly plugged into the local, national and global economies, and that will also span the retail, commercial, transportation and technology sectors. With such a diverse offering of jobs the City will be well positioned to offer employment opportunities to the full range of its citizens, including young people, veterans, the estimated 10,000 students who graduate from Newark-based colleges and universities annually, as well as the too often forgotten members of the community, which include ex-offenders and the chronically unemployed.

While the current economic challenges facing Newark may make it difficult to achieve immediate progress, the following programs represent the direction Newark is committed to pursuing to develop job opportunities for its citizens:

- **Brownfield's Cleanup Training Center:** This project will provide access to an entirely new industry by specifically preparing workers for the tasks associated with the reclamation of contaminated properties.
- **Green Industry Training Center:** This project will put Newark residents at the forefront of the efforts to make America less dependent on foreign sources of energy. Ideally, the availability of a workforce trained in these technologies will serve to attract green industry production companies such as solar panel producers to the City.
- **Veteran's Re-Entry Training Center:** This project will be directed at Newark citizens returning from military service and will seek to convert the skills acquired in the military to skills that are needed in the marketplace.

- College Graduate Retention Program: This project will focus on connecting recent graduates from Newark colleges and universities with job opportunities based in Newark, with the goal of keeping those graduates in the Newark area.
- Modified Economic Development Incentive Programs: This project would encourage the State (New Jersey) to create certain incentive programs for private employers to establish operations in Newark. These incentive programs would include the introduction of tax modifications as well as support the construction of businesses near transit hubs, thereby increasing accessible employment opportunities.

## Focus on Sustainability

As the City pursues its goals of economic development and growth, the Administration is well aware of the reality that Newark's long-term success requires that its development initiatives be environmentally sound and sustainable. Consequently, all of the City's programs include an analysis which documents the potential impact that any municipal initiative might have on the environment. This awareness is also reflected in the City's commitment to establish standards and pursue programs that reduce the carbon footprints.

Translated into practical terms, this means that the following efforts will be priorities for the City of Newark:

- Energy Efficiency Programs: This effort will seek to enhance the energy efficiency of municipal, residential and commercial buildings and in the process of doing so, create jobs.
- Renewable Energy: This effort will seek to reduce dependence on foreign energy sources through the generation of energy from environmentally friendly sources, such as solar panels on municipal facilities (geothermal and cogeneration sources are also being considered).
- Green Industry Training Center: This project will put Newark residents at the forefront of the efforts to make America less dependent on foreign sources of energy.
- Green Industry Incentive Programs: This project will provide incentives for green industry operations to locate in Newark. Separate programs will be available for start-up companies and for established producers.

## Focus on High-Potential Economic Engines

Within Newark's 24 square miles, there are a number of unique locations and structures that have special economic, social and/or cultural characteristics which make them important contributors to the general well-being of the City. One of the keys to Newark's continued development and success as a city and as a regional center will be the ways in which the City is able to showcase these unique locations and structures, which include:

- Newark Liberty International Airport
- Port Newark
- The Passaic River Waterfront

- Broad Street Station
- Military Park
- Lincoln Park
- Penn Station
- University Heights
- Newark's Neighborhood Commercial Corridors

All of these places currently experience robust economic activity and the priority projects listed below seek to further expand that activity and develop yet untapped potential. These priority projects include:

- Better transit connectivity to increase local employment opportunities at Newark Airport.
- Reclamation of brownfield sites at Port Newark to increase capacity for cargo handling
- Full implementation of the riverfront Minish Park plan and the development of integrated commercial and recreational facilities.
- Redevelopment of the area around the Broad Street Station with mixed use residential and commercial buildings, increased intermodal opportunities and better access to/from regional highways
- Utilizing the appeal of NJPAC and the Centre Street light rail station to attract a residential and commercial community to the Military Park area, based on a common interest in the performing arts
- Development of arts-based district through the re-invigoration of historic Symphony Hall, the restoration of the historic buildings around Lincoln Park and the redevelopment of the adjacent vacant properties.
- Improved circulation on main arterials around Penn Station and improved pedestrian access from the downtown core, maximizing development potential adjacent to the Station
- Utilization of the resources of the college and university community in University Heights to encourage employers to locate in Newark, particularly for industries related to the academic activities on campus
- Expansion of the retail opportunities available in the City's Neighborhood Commercial Corridors to satisfy the needs of the residential community, and to also to restore Newark's role as a regional retail center

### Focus on Neighborhood Stabilization and Support for the Housing Market:

The current crisis in the financial markets has had a very real and severe impact on the local housing market, and nowhere has that impact been more pronounced than in cities such as Newark. Cities like Newark were frequently targeted by sub-prime lenders during the peak of the housing boom, as unscrupulous lenders extended credit often ignoring the underlying inability of home buyers to re-pay their loans.

During the period from 2005 to 2007, approximately 60% of all new mortgage originations in Newark were sub-prime and/or made without the lenders confirming basic information such as household income. An estimated 30% of these originations were made to households who could have otherwise qualified for more stable fixed rate mortgages. Today the impact of these practices is clear, with foreclosure filings totaling close to 6,000 throughout Essex County during 2008.

Through the Newark/Urban Essex Foreclosure Prevention Task Force, hundreds of Newark homeowners have been provided assistance by way of outreach, education and direct counseling. Going forward, the City plans to use federally appropriated Neighborhood Stabilization funds to acquire vacant and foreclosed properties and ensure that they are put back into productive use. If the properties are not salvageable and cannot be preserved, they will be demolished and cleared and new affordable housing will be built.

During the coming months, the City will continue to work with its community partners to mitigate the impact of foreclosures and abandonment. Specifically, among our priorities for use of new federal funds will be:

- Implementation of the City's Abandoned Property Program, including use of federal funds to acquire privately-owned boarded properties that have been placed on the City's Abandoned Property List (APL).
- Acquisition of other private properties, including Real Estate Owned (REOs) that are not finding purchasers in the market.
- Creation of a Newark Homebuyer Cooperative, or Home Center, to provide resources and reference material to Newark residents interested in taking advantage of home price reductions and low interest financing to become home owners.
- Using the Home Center to be a focal point for community organizations, Task Force members, and local residents to understand options and resources available to prevent foreclosure or to find the most favorable alternatives to foreclosure.
- Capital improvements to private properties placed in receivership or on the APL to address life-safety conditions or other work to enhance neighborhood quality of life.

Should additional funding become available in the future, the City will use it to build upon and expand its existing efforts.

## Conclusion

The projects which the City has recommended in this document represent one component of a much larger strategy to position Newark to not only weather the current economic recession, but to emerge in a stronger position. The process of preparing for the ARRA has given the City an opportunity to further reassess the status of existing projects and come away with a clearer understanding of where its needs are. The City will continue to seek additional resources and opportunities to build its fiscal stability and promote the economic well-being of Newark and its residents.

## Appendix A: Review Committee Members

The following people formed the membership of the City of Newark's Economic Stimulus Review Committees:

### **Employment, Housing and Services**

- Arcelio Aponte, Director of Operations and Management, Department of Economic and Housing Development
- Cornell Brooks, Executive Director, New Jersey Institute for Social Justice
- Alicia Darensbourg, Director, Office of Partnerships & Grants Management, City of Newark
- Michael Meyer, Director, Division of Housing and Real Estate, City of Newark
- Kathy Weaver, Vice President of Programs, Newark Alliance
- Adam Zipkin, Chief of Staff to the Deputy Mayor for Economic and Housing Development, City of Newark

### **Technology Enhancements**

- Mehdi Mohammadish, Acting Director, Department of Engineering, City of Newark
- Henry Ross, Chief of Staff, New Jersey Institute of Technology
- Joel Sonkin, Senior Associate, Brick City Development Corporation
- Solomon Steplight, Assistant Director of Finance, City of Newark

### **Transportation**

- Arthur J. Cifelli, Director, PABT Air Rights Development, Port Authority of New York & New Jersey
- Jack Nata, Acting Manager of Traffic and Signals, City of Newark
- Martin E. Robins, Director, Alan M. Voorhees Transportation Center, Rutgers University
- Edward Rytter, Executive Director, Newark Real Estate Board
- Joel Sonkin, Senior Associate, Brick City Development Corporation
- Coltrane Stansbury, Policy Advisor, City of Newark
- Perris Straughter, Senior Planner, City of Newark

### **Energy and Environmental-Related Programs**

- Chelsea Albucher, Sustainability Officer, City of Newark
- Chip Hallock, Executive Director, Regional Business Partnership
- Joshua Holmes, Senior Administrative Analyst, City of Newark
- Mehdi Mohammadish, Acting Director, Department of Engineering, City of Newark
- Rick Thigpen, Vice President for State Governmental Affairs, PSEG

### **Education**

- John Mattson, Executive Assistant, Office of the Superintendent, Newark Public Schools
- Coltrane Stansbury, Policy Advisor, City of Newark
- De'Shawn Wright, Partner, Newark Charter School Fund

### **Healthcare**

- Melissa Austin, Management Specialist, City of Newark
- Lisa Block, Senior Program Officer, The Healthcare Foundation of New Jersey
- Cathy Lardieri, Deputy Chief of Staff - Personnel, Department of Child and Family Well-Being, City of Newark
- Srabanti Sarkar, Senior Management Assistant, City of Newark

## Appendix B: Additional Contributors

In addition to the members of the Review Committees, the following people were instrumental in the compilation of this report:

- Nicole Archer, Senior Management Assistant, City of Newark
- Thomas A. Banker, The Banker Group LLC
- R. Erich Caulfield, Chief Policy Advisor, City of Newark
- Robert Crawford, Project Manager
- Toni Griffin, Director of Planning, City of Newark
- Hanna Letts, Assistant Chief of Administrative Services, City of Newark
- Stefan Pryor, Deputy Mayor for Economic and Housing Development, City of Newark
- Michael Saltzman, Principal, Newwork
- Michelle L. Thomas, Acting Business Administrator, City of Newark
- Marilyn Berry Thompson, Executive Vice President & General Manager, MWW Group
- F. Marion Turner, Senior Vice President, MWW Group
- Matthew Wright, Deputy Director, Federal Affairs, MWW Group

## Appendix C: Summary of Projects Recommended for Funding Under the American Recovery and Reinvestment Act of 2009

### Programs Whose Funds Flow Directly to Newark

Program Name	Project Name	Funding Request	Federal Allocation	NJ Allocation	Newark/Essex Allocation
Byrne Justice Assistance Grants (JAG) & State and Local Law Enforcement Assistance	Youth Court	\$164K	\$2.225B	\$49M	\$1.77M
Byrne Justice Assistance Grants (JAG) & State and Local Law Enforcement Assistance	Community Court	\$586.6K	\$2.225B	\$49M	\$1.77M
Byrne Justice Assistance Grants (JAG) & State and Local Law Enforcement Assistance	Crime Reduction Initiative	\$1.0194M	\$2.225B	\$49M	\$1.77M
Homelessness Prevention Fund	Partnerships with Local Service Provides	\$3.5M	\$1.5B	\$41M	\$3.5M
WIA (Formula)	Adults	\$1.381M	\$2.95B	N/A	~1.5M
WIA (Formula)	Youth	\$3.04M	\$2.95B	N/A	~\$1.5M
WIA (Formula)	Dislocated workers	\$817K	\$2.95B	N/A	~\$470M
Community Development Block Grants	Jesse Allen Park	\$800K	\$1B	\$27M	\$2.3M
Community Development Block Grants	CDBG Competitive Application Process	\$1M	\$1B	\$27M	\$2.3M
Community Development Block Grants	Neighborhood Stabilization Program Augmentation	\$500K	\$1B	\$27M	\$2.3M
Energy Efficiency & Conservation Block Grants	Energy Conservation Master Plan	\$200K	\$3.2B	\$14.4M	\$2.8M

<b>Program Name</b>	<b>Project Name</b>	<b>Funding Request</b>	<b>Federal Allocation</b>	<b>NJ Allocation</b>	<b>Newark/Essex Allocation</b>
Energy Efficiency & Conservation Block Grants	Energy Efficient Residential Grant and Loan Program	\$500K	\$3.2B	\$14.4M	\$2.8M
Energy Efficiency & Conservation Block Grants	Residential and Commercial Technical Assistance	\$50K	\$3.2B	\$14.4M	\$2.8M
Energy Efficiency & Conservation Block Grants	Green Building Guidance and Training	\$50K	\$3.2B	\$14.4M	\$2.8M
Energy Efficiency & Conservation Block Grants	Green Roof Incentive Fund	\$100K	\$3.2B	\$14.4M	\$2.8M
Energy Efficiency & Conservation Block Grants	Retrofit and Renewable Energy for Municipal and/or School Facilities	\$900K	\$3.2B	\$14.4M	\$2.8M
Energy Efficiency & Conservation Block Grants	Green Neighborhood	\$700K	\$3.2B	\$14.4M	\$2.8M

### Programs Whose Funds are Competitive/Discretionary at the State Level

<b>Program Name</b>	<b>Project Name</b>	<b>Funding Request</b>	<b>Federal Allocation</b>	<b>NJ Allocation</b>	<b>Newark/Essex Allocation</b>
Weatherization Assistance Program	Connecting Residents with Service Providers	\$0	\$5B	\$121.9M	N/A
Superfund Remedial Clean-up Program	Superfund Revitalization Assistance	\$300K	\$600M	N/A	N/A
Highway Infrastructure Investment	Newark Penn Station Exterior Circulation Improvements Project	\$17.3M	\$29B	\$651.8M	\$137.8M (for the Newark / New York Metro Area)

<b>Program Name</b>	<b>Project Name</b>	<b>Funding Request</b>	<b>Federal Allocation</b>	<b>NJ Allocation</b>	<b>Newark/Essex Allocation</b>
Highway Infrastructure Investment	Installation of Traffic Signal at Wilson Ave, Rome St., and Jabez St Intersection	\$300K	\$29B	\$651.8M	\$137.8M (for the Newark / New York Metro Area)
Highway Infrastructure Investment	Street Resurfacing At Various Locations	\$4.9M	\$29B	\$651.8M	\$137.8M (for the Newark / New York Metro Area)
Highway Infrastructure Investment	Broad Street Streetscape Improvements	\$20M	\$29B	\$651.8M	\$137.8M (for the Newark / New York Metro Area)
State Fiscal Stabilization Fund	15 Washington Street Center for Responsible Public & Corporate Action, Rutgers Newark	\$13.6M	\$53.6B (additional \$8.8B for school renovation & repairs)	\$1.1B	N/A
State Fiscal Stabilization Fund	Marion P. Thomas Charter School (South 7th St Expansion)	\$500K	\$53.6B (additional \$8.8B for school renovation & repairs)	\$1.1B	N/A
State Fiscal Stabilization Fund	Newark Educators Collaborative Charter School Facility	\$300K	\$53.6B (additional \$8.8B for school renovation & repairs)	\$1.1B	N/A
State Fiscal Stabilization Fund	Uncommon Schools/North Star Academy Project	\$15K	\$53.6B (additional \$8.8B for school renovation & repairs)	\$1.1B	N/A

<b>Program Name</b>	<b>Project Name</b>	<b>Funding Request</b>	<b>Federal Allocation</b>	<b>NJ Allocation</b>	<b>Newark/Essex Allocation</b>
State Fiscal Stabilization Fund	Laboratory Upgrades (York and Tiernan Halls), NJIT	\$2.3M	\$53.6B (additional \$8.8B for school renovation & repairs)	\$1.1B	N/A

### Programs Whose Funds are Competitive/Discretionary at the Federal Level

<b>Program Name</b>	<b>Project Name</b>	<b>Funding Request</b>	<b>Federal Allocation</b>	<b>NJ Allocation</b>	<b>Newark/Essex Allocation</b>
Economic Development Assistance Programs	University Heights Science Park Digital Century Center	\$9.5M	\$150M	N/A	N/A
Children and Families Services Programs	Coordination with Community Partners	\$0	\$50M	N/A	N/A
Project Based Rental Assistance (Section 8)	Coordination with Community Partners	\$0	\$2B	\$78.9M	N/A
Assisted Housing Energy Retrofits and Green Investments	Coordination with Community Partners	\$0	\$250M	N/A	N/A
Neighborhood Stabilization Program	Neighborhood Stabilization	\$2M	\$2B	N/A	N/A
Lead Hazard Reduction Program	Lead Abatement Program	\$2M	\$100M	N/A	N/A
Firefighter Assistance Grants	Fire Complex	\$14M	\$210M	N/A	N/A
WIA (Competitive)	Green Jobs Training	\$400K	\$1B	N/A	N/A
U.S Army Corps of Engineers	Passaic Riverfront Bulkhead	\$15M	\$4.6B	N/A	N/A
U.S Army Corps of Engineers	Newark Riverfront Park (Jefferson Street to Oxford Street)	\$7.76M	\$4.6B	N/A	N/A

<b>Program Name</b>	<b>Project Name</b>	<b>Funding Request</b>	<b>Federal Allocation</b>	<b>NJ Allocation</b>	<b>Newark/Essex Allocation</b>
Brownfields Program	Brownfield Cleanup	\$600K	\$100M	N/A	N/A
Leaking Underground Storage Tank Trust Fund Program	Petroleum Cleanup	\$300K	\$200M	N/A	N/A
Education Technology	Classroom Technology Upgrade, NJIT	\$8.040M	\$650M	N/A	N/A
Health Centers Healthcare Services Program	Federally Qualified Health Center Expansion	\$7M	\$500M	N/A	N/A
Health Information Technology Program	University Hospital Electronic Health Records Initiative	\$11.3M	\$1.5B	N/A	N/A



City of Newark  
**Cory A. Booker**, Mayor

Municipal Council  
**Mildred C. Crump**, Council President  
Council Member-At-Large

**Augusto Amador**, Council Member, East Ward  
**Charles A. Bell**, Council Member, Central Ward  
**Carlos M. Gonzalez**, Council Member-At-Large  
**Oscar S. James, II**, Council Member, South Ward  
**Donald M. Payne, Jr.**, Council Member-At-Large  
**Luis A. Quintana**, Vice President/Council Member-At-Large  
**Anibal Ramos, Jr.**, Council Member, North Ward  
**Ronald C. Rice**, Council Member, West Ward

**Michelle L. Thomas**, Acting Business Administrator  
Department of Administration

**Desiree Peterkin Bell**, Director  
Office of Communications

Newark Press Information Office  
920 Broad Street  
Newark, NJ 07102

[www.ci.newark.nj.us](http://www.ci.newark.nj.us)